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Q1 2022 RESULTS PRESENTATION

May 3, 2022



Disclaimer

Forward-Looking Statements

This presentation contains “forward-looking statements.” All statements, other than statements of fact, that address activities, events or developments that we or our management intend, expect, project, believe or anticipate will or may occur in the future are forward-looking statements. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks and uncertainties, which may cause the actual results or performance of the Company to differ materially from such forward-looking statements. Such risks and uncertainties include, but are not limited to, (1) our ability to achieve our outlook regarding the second quarter 2022 and full year 2022, (2) the duration and severity of the COVID-19 pandemic and the disruption to our business and the global economy caused by it, including its effect on our and our business partners’ supply chains, (3) the amount of our obligations and nature of our contractual restrictions pursuant to, and disputes that have or may hereafter arise under the agreements we entered into with Honeywell in connection with our spin-off, (4) the likelihood of continued success of our transformation programs and initiatives, (5) risks related to our recently completed acquisitions, including First Alert, including our ability to achieve the targeted amount of annual cost synergies, successfully integrate the acquired operations (including successfully driving category growth in connected offerings), and the expected net present value of tax benefits resulting from the First Alert transaction and (6) the other risks described under the headings “Risk Factors” and “Cautionary Statement Concerning Forward-Looking Statements” in our Annual Report on Form 10-K for the year ended December 31, 2021 and other periodic filings we make from time to time with the Securities and Exchange Commission. Forward-looking statements are not guarantees of future performance, and actual results, developments, and business decisions may differ from those envisaged by our forward-looking statements. Except as required by law, we undertake no obligation to update such statements to reflect events or circumstances arising after the date of this presentation and we caution investors not to place undue reliance on any such forward looking statements.

Resideo Q1 2022 Highlights

- Revenue of \$1.5 billion, up 6% y/y, with growth at both Products & Solutions and ADI
- Strong operating margin expansion, reaching 11.4%, up 220 basis points y/y
- Supply chain, logistic and cost inflation headwinds continue to impact results
- Capital deployed on value creating M&A with acquisitions of First Alert and Arrow Wire & Cable completed in first quarter



RECORD REVENUE

\$1.5B for Q1 2022

+6% Y/Y



EXPANDING OPERATING MARGIN

11.4% for Q1 2022

+220 bps Y/Y



CAPITAL DEPLOYED TO VALUE CREATING M&A

+\$630M

Products & Solutions Q1 2022 Highlights

- Revenue of \$619 million, up 2% y/y, with strong realization of 2021 pricing actions
- Overall demand remains solid across products and channels; semiconductor supply constraints continue to limit revenue
- Material and freight costs remain elevated, limiting visibility into efficiency improvements
- Completed acquisition of First Alert on March 31, integration activities underway



REVENUE EXPANSION

\$619M for Q1 2022

+2% Y/Y



OPERATING MARGIN IMPROVEMENT

24.7% for Q1 2022

+320 bps Y/Y



PRICE ACTION REALIZATION

~\$53M in Q1

ADI Global Distribution Q1 2022 Highlights

- Revenue of \$887M, up 9% y/y, with strength in North America and commercial categories
- Strong growth in e-commerce and private brands sales
- Gross margin and operating margin expansion while investing in systems and digital tools
- Completed acquisition of Arrow Wire & Cable, adding strong team and complementary regional capabilities to data communications offering



E-COMMERCE REVENUE GROWTH

\$150M for Q1 2022

+24% Y/Y



GROSS MARGIN EXPANSION

19.2% for Q1 2022

+200 bps Y/Y



PRIVATE BRANDS REVENUE GROWTH

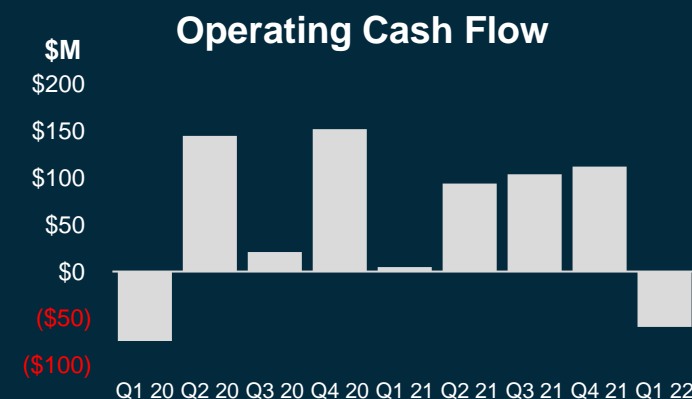
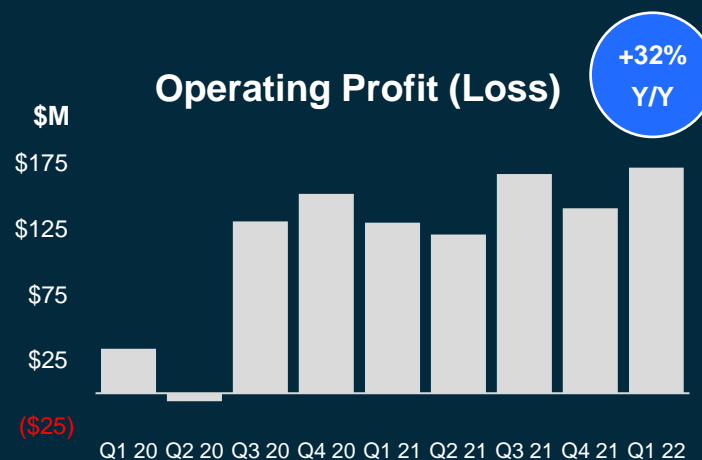
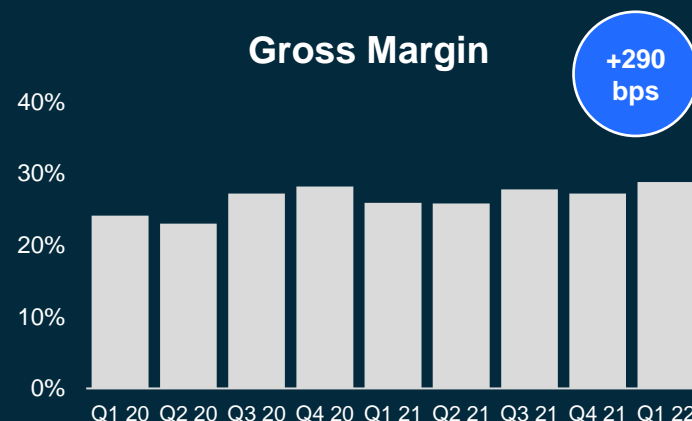
>40% Y/Y

Q1 2022 Financial Performance Summary

| (\$ in millions, except per share) | Q1 2022 | Q1 2021 | % change Y/Y |
|------------------------------------|--------------|--------------|-----------------|
| Net Revenue | 1,506 | 1,419 | +6% |
| P&S Revenue ⁽¹⁾ | 619 | 606 | +2% |
| ADI Revenue | 887 | 813 | +9% |
| Gross Margin | 28.8% | 25.9% | +290 bps |
| P&S Gross Margin | 42.8% | 38.0% | +480 bps |
| ADI Gross Margin | 19.2% | 17.2% | +200 bps |
| SG&A and R&D | 262 | 238 | +10% |
| Operating Profit | 172 | 130 | +32% |
| P&S Operating Profit | 153 | 130 | +18% |
| ADI Operating Profit | 80 | 59 | +36% |
| Corporate Costs | (61) | (59) | +3% |
| Net Income | 87 | 49 | +78% |
| EPS – Diluted | 0.58 | 0.33 | +76% |

(1) Net segment revenue excluding intersegment revenue

Resideo Key Financial Trends



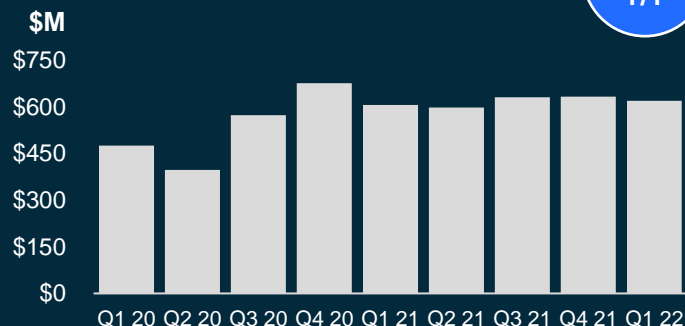
Q1 2022 HIGHLIGHTS

- Overall demand remains solid across businesses with volumes constrained by supply
- Gross margin expansion at ADI and P&S reflecting execution of strategic initiatives
- Total OPEX up 10% y/y on higher investment in both businesses
- Corporate costs up 3% y/y including \$10M of one-time First Alert transaction costs
- Operating cash flow reflects cash payment timing and higher working capital to support business growth

Products & Solutions Financial Trends

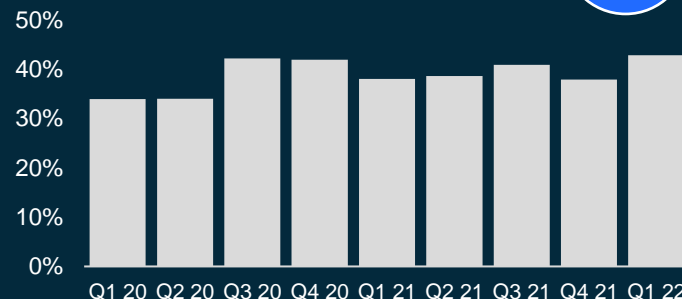
P&S Revenue ⁽¹⁾

+2%
Y/Y



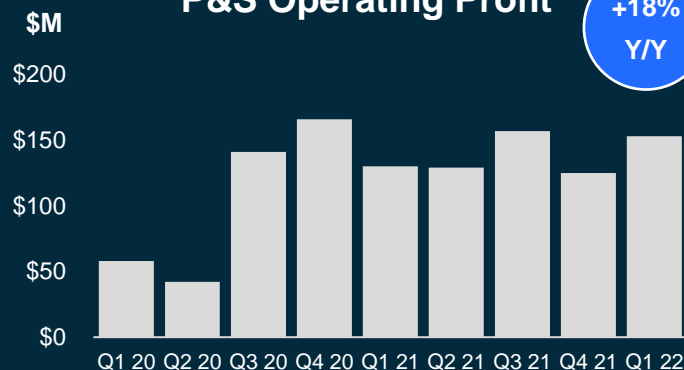
P&S Gross Margin

+480
bps



P&S Operating Profit

+18%
Y/Y

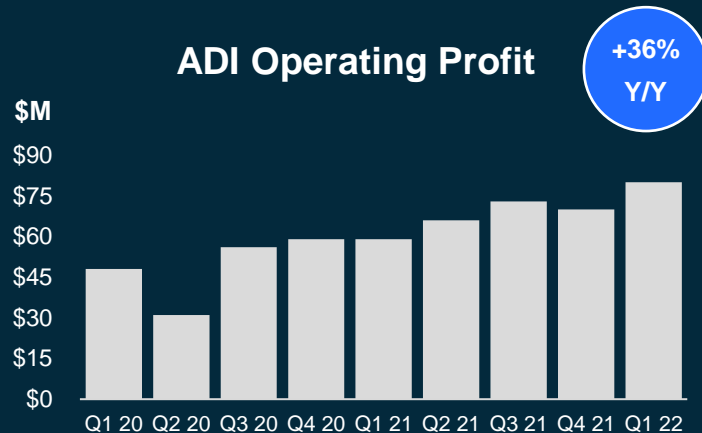
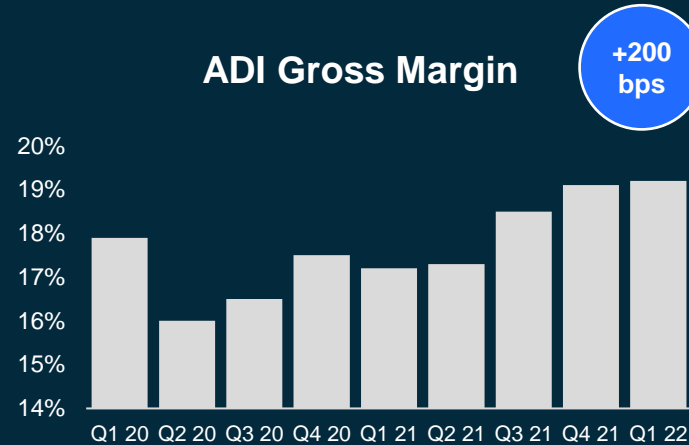
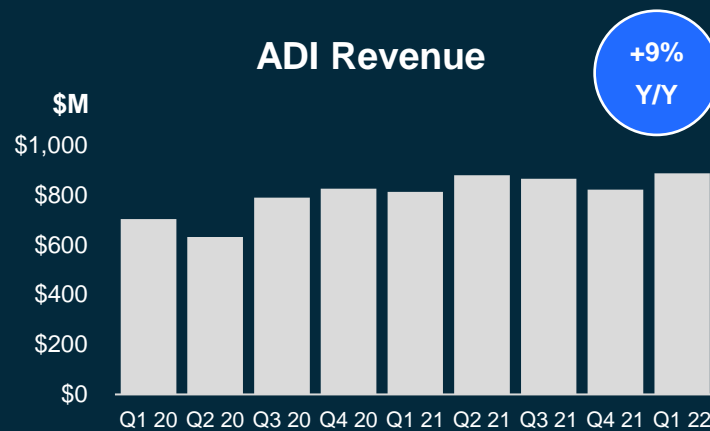


Q1 2022 HIGHLIGHTS

- Revenue growth y/y driven by strong realization on 2021 price actions
- Air, Water and Energy products grew revenue y/y, partially offset by softer Security
- Gross margin benefited from ~\$53M of price and inventory revaluation as materials inflation and freight costs grew ~\$30M y/y
- Operating expense grew 11% y/y reflecting planned increases in R&D and higher trade show and travel spend

(1) Net segment revenue excluding intersegment revenue

ADI Global Distribution Financial Trends



Q1 2022 HIGHLIGHTS

- Reported and Daily Sales Average up 9% y/y with volume, recent acquisitions and price contributing
- Fire, Access Control and Wire remained strong; supply chain impacting Video Surveillance
- Private brands revenue grew +40% y/y supported by launch of over 75 new SKUs
- Gross margin benefiting from improved product line margin driven by pricing initiatives and optimizing vendor price increases

Balance Sheet and Cash Flow Summary

| (\$ in millions) | Q1 2022 | Q1 2021 | FY 2021 ⁽¹⁾ |
|--|---------|---------|------------------------|
| Cash and cash equivalents | 244 | 508 | 779 |
| Total debt | 1,424 | 1,196 | 1,230 |
| Accounts receivable, net | 1,008 | 875 | 876 |
| Inventories | 922 | 681 | 740 |
| Accounts payable | 958 | 908 | 883 |
| Cash provided (used) by operating activities | (59) | 5 | 315 |
| Cash capital expenditures | 19 | 19 | 63 |

(1) Balance sheet data as of December 31, 2021; cash flow statement information for full year 2021

2022 Outlook

| (\$ in millions) | Q2 2022 | 2022 UPDATED | 2022 PREVIOUS |
|------------------------------|--|--|---|
| Revenue | \$1,650 to \$1,700 | \$6,450 to \$6,650 | \$5,950 to \$6,200 |
| Gross margin | 27.0% to 28.0% | 27.5% to 28.5% | 27.0% to 28.0% |
| GAAP Operating profit | \$165 to \$175 | \$680 to \$720 | \$610 to \$650 |
| Additional items | Avg. diluted shares ~149M First Alert revenue ~\$95 First Alert op. profit ⁽²⁾ ~\$5 | Corporate costs ~\$240 Stock-based comp ~\$50 D&A ~\$105 Capital expenditures ~\$115 Interest expense ~\$55 Avg. diluted shares ~150M Effective tax rate mid-20s ⁽¹⁾ First Alert revenue ~\$325 First Alert op. profit ⁽²⁾ ~\$25 | Corporate costs ~\$240 Stock-based comp ~\$50 D&A ~\$95 Capital expenditures ~\$90 Interest expense ~\$45 Avg. diluted shares ~150M Effective tax rate mid-20s ⁽¹⁾ |

(1) Honeywell reimbursement agreement payments have limited tax deductibility; implied income statement tax rate likely will exceed effective rate

(2) Included within the First Alert operating profit outlook are integration costs of approximately \$3M for Q2 2022 and \$10M for full year 2022; Full purchase accounting analysis for the First Alert transaction has not been completed and no purchase price amortization is included in the 2022 outlook

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APPENDIX

Summary Financial Results (Unaudited) ⁽¹⁾

| (In millions) | Q1 2022 | | | |
|--|----------------------|-------------------------|-----------|---------------|
| | Products & Solutions | ADI Global Distribution | Corporate | Total Company |
| Revenue (2) | \$ 619 | \$ 887 | \$ - | \$ 1,506 |
| Cost of goods sold | 355 | 716 | 1 | 1,072 |
| Gross profit (loss) | 265 | 170 | (1) | 434 |
| Research and development expenses (3) | 24 | - | - | 24 |
| Selling, general and administrative expenses (3) | 87 | 91 | 60 | 238 |
| Operating profit (loss) | \$ 153 | \$ 80 | \$ (61) | \$ 172 |

| | Q1 2021 | | | |
|--|----------------------|-------------------------|-----------|---------------|
| | Products & Solutions | ADI Global Distribution | Corporate | Total Company |
| Revenue (2) | \$ 606 | \$ 813 | \$ - | \$ 1,419 |
| Cost of goods sold | 376 | 673 | 2 | 1,051 |
| Gross profit (loss) | 230 | 140 | (2) | 368 |
| Research and development expenses (3) | 21 | - | - | 21 |
| Selling, general and administrative expenses (3) | 79 | 81 | 57 | 217 |
| Operating profit (loss) | \$ 130 | \$ 59 | \$ (59) | \$ 130 |

| Q1 2022 % change compared with Q1 2021 | | | | |
|--|----------------------|-------------------------|-----------|---------------|
| | Products & Solutions | ADI Global Distribution | Corporate | Total Company |
| Revenue (2) | 2% | 9% | N/A | 6% |
| Cost of goods sold | (6)% | 6% | (50)% | 2% |
| Gross profit (loss) | 15% | 21% | (50)% | 18% |
| Research and development expenses (3) | 14% | N/A | N/A | 14% |
| Selling, general and administrative expenses (3) | 10% | 12% | 5% | 10% |
| Operating profit (loss) | 18% | 36% | 3% | 32% |

(1) Dollars are reported in millions. The sum of the rounded components, and related calculations, may not equal the totals due to rounding.

(2) Represents Product & Solutions revenue, excluding intersegment revenue of \$95 million for the three months ended April 2, 2022 and \$94 million for the three months ended April 3, 2021. ADI Global Distribution does not have any intersegment revenue.

(3) Prior year information was reclassified to present Research and development expenses as a separate line item. Research and development expenses were formerly included within Selling, general and administrative expenses.

Consolidated Interim Statements of Operations (Unaudited)

| | Three Months Ended | |
|--|---|------------------|
| | April 2, 2022 | April 3, 2021 |
| | (In millions except shares in thousands and per share data) | |
| Net revenue | \$ 1,506 | \$ 1,419 |
| Cost of goods sold | 1,072 | 1,051 |
| Gross profit | 434 | 368 |
| Research and development expenses (1) | 24 | 21 |
| Selling, general and administrative expenses (1) | 238 | 217 |
| Operating profit | 172 | 130 |
| Other expense, net | 40 | 44 |
| Interest expense | 11 | 13 |
| Income before taxes | 121 | 73 |
| Tax expense | 34 | 24 |
| Net income | \$ 87 | \$ 49 |
| Weighted Average Number of Common Shares Outstanding (in thousands) | | |
| Basic | 145,118 | 143,382 |
| Diluted | 148,760 | 147,656 |
| Earnings Per Share | | |
| Basic | \$ 0.60 | \$ 0.34 |
| Diluted | \$ 0.58 | \$ 0.33 |

(1) The prior year unaudited Consolidated Interim Statements of Operations were reclassified to present Research and development expenses as a separate line item within the statements. Research and development expenses were formerly included within Selling, general and administrative expenses.

Consolidated Interim Balance Sheets (Unaudited)

| | April 2, 2022 | December 31, 2021 |
|--|---|----------------------|
| | (In millions, except shares in thousands and par value) | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 244 | \$ 779 |
| Accounts receivable – net | 1,008 | 876 |
| Inventories – net | 922 | 740 |
| Other current assets | 165 | 146 |
| Total current assets | 2,339 | 2,541 |
| Property, plant and equipment – net | 350 | 287 |
| Goodwill | 3,125 | 2,661 |
| Other assets | 431 | 364 |
| Total assets | <u>\$ 6,245</u> | <u>\$ 5,853</u> |
| LIABILITIES | | |
| Current liabilities: | | |
| Accounts payable | \$ 958 | \$ 883 |
| Current maturities of debt | 12 | 10 |
| Accrued liabilities | 576 | 601 |
| Total current liabilities | 1,546 | 1,494 |
| Long-term debt | 1,412 | 1,220 |
| Obligations payable under Indemnification Agreements | 592 | 585 |
| Other liabilities | 334 | 302 |
| EQUITY | | |
| Common stock, \$0.001 par value, 700,000 shares authorized, 147,068 and 145,372 shares issued and outstanding as of April 2, 2022, 146,248 and 144,808 shares issued and outstanding as of December 31, 2021, respectively | - | - |
| Additional paid-in capital | 2,135 | 2,121 |
| Treasury stock, at cost | (27) | (21) |
| Retained earnings | 404 | 317 |
| Accumulated other comprehensive loss | (151) | (165) |
| Total equity | 2,361 | 2,252 |
| Total liabilities and equity | <u>\$ 6,245</u> | <u>\$ 5,853</u> |

Consolidated Interim Statements of Cash Flows (Unaudited)

| | Three Months Ended | |
|--|--------------------|------------------|
| | April 2, 2022 | April 3, 2021 |
| | (In millions) | |
| Cash flows (used for) provided by operating activities: | | |
| Net income | \$ 87 | \$ 49 |
| Adjustments to reconcile net income to net cash (used for) provided by operating activities: | | |
| Depreciation and amortization | 20 | 23 |
| Stock compensation expense | 11 | 9 |
| Other | 2 | 25 |
| Changes in assets and liabilities, net of acquired companies: | | |
| Accounts receivable | (61) | (17) |
| Inventories – net | (66) | (10) |
| Other current assets | (12) | 16 |
| Accounts payable | 17 | (15) |
| Accrued liabilities | (66) | (66) |
| Obligations payable under Indemnification Agreements | 7 | (7) |
| Other | 2 | (2) |
| Net cash (used for) provided by operating activities | (59) | 5 |
| Cash flows used for investing activities: | | |
| Expenditures for property, plant, equipment and other intangibles | (19) | (19) |
| Cash paid for acquisitions, net of cash acquired | (633) | (5) |
| Other | (13) | - |
| Net cash used for investing activities | (665) | (24) |
| Cash flows provided by financing activities: | | |
| Proceeds from long-term debt | 200 | 950 |
| Payment of debt facility issuance and modification costs | (4) | (21) |
| Repayment of long-term debt | (3) | (921) |
| Other | (4) | 5 |
| Net cash provided by financing activities | 189 | 13 |
| Effect of foreign exchange rate changes on cash and cash equivalents | - | (3) |
| Net decrease in cash and cash equivalents | (535) | (9) |
| Cash and cash equivalents at beginning of period | 779 | 517 |
| Cash and cash equivalents at end of period | \$ 244 | \$ 508 |