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# SBC Medical Group Holdings (SBC-NASDAQ)

# SBC: 3Q25 Highlights - Strategies Aimed at Expanding Services & Footprint, Boosting Customer Average Revenue

SBC has launched multiple organic strategies to support growth & protect market share and also has completed strategic M&A to complement these measures. The company cites measures to customize services across multiple brands, segment the market and garner more market share overall as factors contributing to a 5% y/y increase in avg revenue per customer in 3Q25.

Current Price (11/20/25)	\$3.11
Valuation	\$6.50

#### **OUTLOOK**

SBC plans to expand domestically and internationally and recently expanded into Thailand and Singapore. The company acquired AHH, a leading provider in Singapore, in November 2024. Last week SBC entered into a Consulting Agreement with BLEZ ASIA, which operates 20+ pharmacies and clinics in Thailand to help facilitate its entry into the Thai aesthetic medicine market. SBC intends to deliver management support to a new clinic in Bangkok focusing primarily on dermatological treatments.

# **SUMMARY DATA**

52-Week High	\$7.99
52-Week Low	\$2.62
One-Year Return (%)	-51
Beta	1.27
Average Daily Volume (sh)	51,501
Shares Outstanding (mil)	104
Market Capitalization (\$mil)	\$322
Short Interest Ratio (days)	N/A
Institutional Ownership (%)	61
Insider Ownership (%)	64
Annual Cash Dividend	\$0.00
Dividend Yield (%)	0.00
5-Yr. Historical Growth Rates	
Sales (%)	N/A
Earnings Per Share (%)	N/A
Dividend (%)	N/A
P/E using TTM EPS	13.6
P/E using 2025 Estimate	8.2
P/E using 2026 Estimate	N/A
1 /L doing 2020 Lottillate	IV/A

Risk Level	N/A,
Type of Stock	Small-Growth

ZACKS ESTIMATES								
Revenue								
(in millions	s of \$)			_				
	Q1	Q2	Q3	Q4	Year			
	(Mar)	(Jun)	(Sep) (Dec)		(Dec)			
2022					174 A			
2023	43 A	41 A			194 A			
2024	55 A	53 A	53 A	44 A	205 A			
2025	47 A	43 A	43 A	49 E	183 E			
EPS / Loss Per Share								
	Q1	Q2	Q3	Q4	Year			
	(Mar)	(Jun)	(Sep)	(Dec)	(Dec)			
2022	` ,	` '		, ,	0.79 A			
2023	0.06 A	0.11 A	0.09 A	0.15 A	0.42 A			
2024	0.20 A	0.20 A	0.03 A	0.06 A	0.48 A			
2025	0.21 A	0.02 A	0.12 A	0.15 E	0.49 E			
Quarters might not sum due to rounding & share counts								

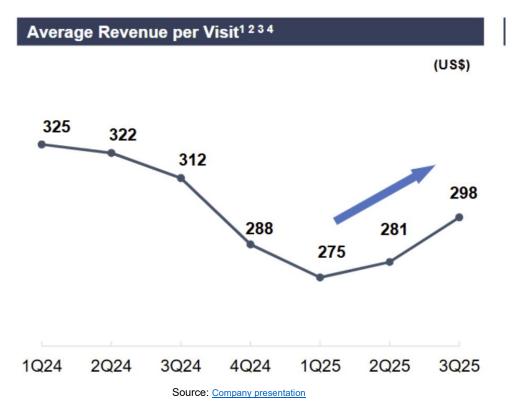
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#### HIGHER AVERAGE REVENUE PER CUSTOMER

#### Strategies Aimed at Expanding Services & Footprint, Boosting Customer Average Revenue

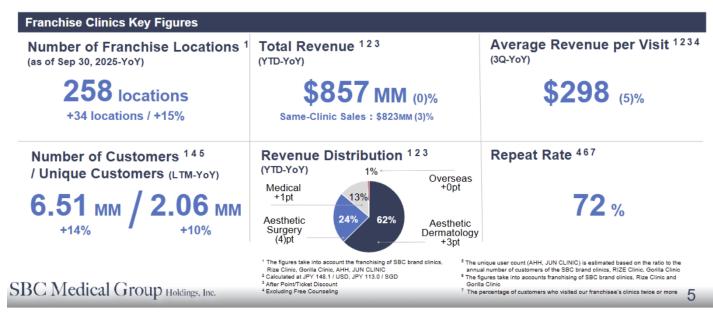
SBC Medical Group Holdings (SBC-NASDAQ), which provides end-to-end solutions enabling aesthetics clinics to launch, expand and/or operate their businesses, reported 3Q25 results last week. Revenue of \$43.4 million declined from \$53.1 million in 3Q24. On the lower revenue, 3Q25 gross profit was \$30.6 million compared to \$43.2 million for the same period in 2024. However, with OpEx decreasing to \$14.7 million from \$29.4 million as last year the company incurred certain non-recurring expenses, SBC reported net income attributable to SBC Medical Group Holdings of \$12.8 million or \$0.12 per share, compared to \$2.8 million and \$0.03, respectively, in 3Q24.

Management has previously remarked on ongoing headwinds that SBC is working to overcome so the lower year-over-year revenue was expected. SBC has launched multiple organic strategies to counter intensifying competition in Japan's aesthetic medicine market and also completing strategic M&A to complement these measures. SBC launched a multi-brand strategy to address the increasingly diverse needs of its growing customer base, for example, to customize services across multiple brands, segment the market and garner more market share overall. Average revenue per customer increased 5% in 3Q25, fueled by pricing adjustments (see below) and adding higher revenue generating customers through its multi-brand strategy.



The company adjusted pricing upward for certain services characterized by high demand and maintains some discounting on certain services in order to remain competitive. A growing number of men increasingly are interested in aesthetic procedures, particularly for hair replenishment. The company also revised the franchise fee structure to make it easier financially for franchisees to join its network and, as they ramp services and customer bases, pay fees based a tiered fee system that aligns with the scale.

The company is also offering a broader range of franchisee services, which SBC expects will strengthen its position and market share within the aesthetic and specialized medical care areas. Clinics in the SBC franchise network have expanded their offerings to encompass a broad range of specialized medical services, including plastic surgery and infertility treatment.



Source: Company presentation

# Strong balance sheet

SBC has a solid cash balance and minimum debt. The company ended 3Q25 with cash and equivalents of \$127.4 million, compared to \$125 million at year-end 2024. This is expected to give SBC the flexibility to pursue strategic growth opportunities. The company intends to allocate available capital to organic and strategic M&A investments in Japan and internationally. SBC's strategy is to focus on expanding its clinic network, enhancing its technology capabilities, developing new services and pursuing strategic partnership or acquisitions to complement and enhance organic growth prospects.

#### STRATEGIC INITIATIVES TO DRIVE GROWTH

SBC has launched multiple organic strategies to counter the headwinds it has encountered, including intensifying competition in Japan's aesthetic medicine market as new competitors have entered the market. Among the many initiatives, the company has launched a multi-brand strategy to address the increasingly diverse needs of its growing customer base. By customizing services across multiple brands, the company expects to segment the market and garner more market share overall.

- Revised pricing
- New services
- International expansion
  - Singapore
  - Thailand
- Multiple brands
- New products
- Strategic M&A

#### International strategy – entering new markets in Asia, expansion to other regions expected

SBC has recently expanded into the markets in Thai and Singapore. The company acquired AHH, a leading provider in Singapore that operates approximately 20 aesthetic and medical locations, in November 2024. This acquisition marks a key milestone in the company's expansion strategy, serving as a critical hub for the company's operations across Asia.

Last week SBC entered into a Consulting Agreement with BLEZ ASIA, which operates 20+ pharmacies and clinics in Thailand to help facilitate its entry into the growing Thai aesthetic medicine market. SBC intends to deliver management support to a new clinic in Bangkok focusing primarily on dermatological treatments that is expected to open by year-end. SBC has cited industry research forecasting that the Thai aesthetic medicine market is projected to reach US\$1.118 billion by 2033 from an estimated roughly US\$372.24 million in 2024.

Earlier this year, the company appointed Dr. Ewen Chee to head its expansion strategy in Asia to help the company advance its global expansion strategy. Dr. Chee's role will be to support physician recruitment and training across the Asia-Pacific region and facilitate SBC's global strategy. SBC also recently appointed Dr. Steven R. Cohen as Medical Strategy Advisor. Based in California, he has more than 30 years of clinical experience, has published many scientific papers and textbooks and also is a Clinical Professor at the University of California, San Diego. SBC intends to expand further in existing and potentially additional markets.

The company conducts its M&A strategy maintaining a disciplined financial process. SBC also expects to be strategic in its market selection process as it expands both domestically and internationally, with the intention to launch new clinics in both new and existing markets to reinforce its market position. In general, SBC's goal is to leverage the expertise it has developed through more than 20 years of operating history in order to expand geographically and into adjacent areas within certain fields.

By 2027, the company expects to operate a significantly larger global footprint offering diversified medical services, with an emphasis on aesthetic medicine. The company believes that AHH can accelerate its global expansion strategy and increase its footprint in Asia, a strategy that is in the early stages. In the U.S., SBC is exploring growing a MedSpa presence on the west coast and expanding further within the market through strategic M&A.

#### New brand, "Hada no Aozora Clinic"

SBC launched new brand, "Hada no Aozora Clinic" in Tokyo. Hada no Aozora clinics will use a hybrid dermatology model integrating insurance-covered general dermatology and private-pay aesthetic treatments. Non-surgical procedures increased from about 1.62 million in 2017 to 3.06 million in 2024 and the share of total aesthetic treatments they attained increased from 83% to 88% over the same period, according to the Japanese Society of Aesthetic Plastic Surgery. The company believes this reflects a growing preference for non-invasive techniques.

In addition, the company is diversifying to support a broader range of franchisee services. By diversifying to support a broader range of franchisee services, SBC expects to strengthen its position and market share within the aesthetic and specialized medical care areas. Clinics in the SBC franchise network have expanded their offerings to encompass a broad range of specialized medical services, including plastic surgery and infertility treatment. Other medical services that the company is focused on include orthopedics, ophthalmology, infertility, and health treatment, in addition to aesthetic medicine. SBC believes this will create a holistic offering that appeals to a broad range of patient needs.

SBC also plans to acquire related Waqoo to help accelerate Waqoo's R&D and integrate its technologies and expertise to enhance its offerings in clinical areas such as AGA and orthopedics, develop new treatments and services, and strengthen SBC's competitive position. The companies will also jointly develop and promote skincare products.

#### Medical tourism from China & other markets rising

Given the declining domestic population within the Japanese medical sector market, SBC is optimistic about its medical tourism strategy. SBC is enhancing its multilingual support to be responsive to visitors from China and other countries seeking treatment and also using social media as an outreach tool to accelerate customer acquisition efficiently. The company is also enhancing its presence on social media, particularly in China, which management noted has led to an increase in visits and revenue from foreign medical tourists. In addition, the company is strengthening its language support infrastructure by hiring more interpreters to provide positive experiences for international customers. The company expects efforts will not only diversify revenue sources, but also will position SBC as a prime destination for medical tourists seeking aesthetic and other services.

#### **VALUATION**

We believe that it is difficult to compare SBC shares to those of other publicly traded companies, as there does not seem to be a direct and comprehensive competitor, particularly given SBC's focus on the growing medical aesthetics space. Nevertheless, using other companies related to the medical aesthetics space or which provide solutions to the healthcare sector, there is a wide range of price-to-sales (P/S) multiples, ranging from as low as 0.45x to 1.0x or higher.

We use a P/S multiple at the mid end of the above noted range and apply a roughly 50% confidence factor is appropriate at this point given certain industry challenges. On this basis, on our 2025 topline forecast, we derive a near-term valuation of about \$6.50. If SBC can deliver on its growth initiatives, in success we would anticipate share price appreciation over time.

As the company adds new clinics either organically or through M&A as with MB career lounge and continues to broaden its offerings, the company expect it will translate into multiple expansion. The company also believes the company's goal to improve the trading liquidity of its shares could lead to multiple expansion, as well, particularly if the company implements a dividend for shareholders.

To enhance shareholders value, the company is considering implementing a share repurchase plan and/or paying dividends. The board approved a 5-million share repurchase program. Shares repurchased would be earmarked for employee stock based compensation in the future to better align employee incentives with initiatives to deliver long-term shareholder value and retain talent. The company recently filed a prospectus for a secondary share offering by certain existing security holders. Issuing new shares and / or having existing security holders and/or the founder reduce holdings in order could inject liquidity into the float.

Any delay or failure in successful execution of the strategy could represent a potential risk to the company's valuation and cause the share price to decline. The company believe the risk / reward ratio could be attractive for investors who have a higher than average risk tolerance and longer time horizon.

#### **RECENT NEWS**

- SBC entered the Thai market on November 14, 2025.
- SBC reported 3Q25 results on November 14, 2025.
- SBC announced the launch of new brand, "Hada no Aozora Clinic" on September 17, 2025.
- SBC appointed Dr. Ewen Chee President Lead Doctor for Asia Strategy on August 25, 2025.
- The company acquired MB career lounge, Co., Ltd. on July 17, 2025.
- SBC appointed Dr. Steven R. Cohen as Medical Strategy Advisor on July 14, 2025.
- SBC appointed a new Chief Marketing Officer on July 7, 2025.
- On June 27, 2025, SBC shares were added to the Russell 3000® Index.
- SBC reported 1Q25 results on May 15, 2025 and announced a share repurchase program.
- SBC announced a Bitcoin strategy on February 2, 2025, but has deferred further Bitcoin purchases.
- ➤ On January 1, 2025, SBC launched a translation app specialized in medical aesthetics.

#### **RISKS**

SBC faces the following risks, among others.

- SBC Medical is a controlled company and the interests of its majority shareholder might differ from those of public shareholders.
- In addition, the competitive nature of the aesthetic medical industry and the need to continuously upgrade technology present risks, as well.
- Industry headwinds could persist beyond longer than management anticipates.
- New initiatives could take longer than expected to gain traction or might not gain traction at all.
- Growth might be constrained temporarily by limitations of its internal infrastructure.
- Moreover, the company faces potential foreign exchange (FX) risk. Its businesses in Japan are conducted in Japanese yen.
- The potential issuance of equity or warrants exercise by existing security holders could be dilutive.

# **FINANCIAL MODEL**

**SBC Medical Group Holdings** 

SBC Medical Group Holdings (US\$)

	1Q24	2Q24A	3Q24A	4Q24A	2024A	1Q25A	2Q25A	3Q25A	4Q25E	2025E
Total revenue	54,808,042	53,102,080	53,084,883	44,420,537	205,415,542	47,328,701	43,358,847	43,353,235	48,684,909	182,725,692
Cost of revenues	15,288,667	13,682,405	9,845,793	10,548,170	49,365,035	9,595,617	13,348,270	12,741,748	10,223,831	45,909,466
Gross profit	39,519,375	39,419,675	43,239,090	33,872,367	156,050,507	37,733,084	30,010,577	30,611,487	38,461,078	136,816,226
Operating expenses:										
S,G&A Other Misappropriation loss	15,058,490 - -	12,129,115	16,597,032 12,807,455	13,880,503 15,274,202	57,665,140 28,081,657	13,531,010 - -	15,456,385 - -	14,730,247 - -	14,216,645 - -	57,934,287 - -
	15.059.400	12 120 115	20 404 497	20 154 705	95 746 707	12 521 010	15 AEG 205	14 720 247	14 216 645	E7 024 207
Total operating expenses	15,058,490	12,129,115	29,404,487	29,154,705	85,746,797	13,531,010	15,456,385	14,730,247	14,216,645	57,934,287
Operating income	24,460,885	27,290,560	13,834,603	4,717,662	70,303,710	24,202,074	14,554,192	15,881,240	24,244,432	78,881,938
Interest income Interest expense Other income Other expenses Gains	17,689 (3,008) 349,681 (1,436,656) 3,813,609	11,644 (7,424) 306,291 (514,636)	7,950 (5,466) 65,922 (795,158)	<u>-</u>	19,943 (28,300) 4,810,008 (5,463,153) 3,813,609	55,333 (6,207) 151,328 (1,697,259) 8,746,138	22,882 (49,651) 33,771 (1,132,465) 111,632	120,384 (48,635) 2,526,035 (6,564) 34,404	<u> </u>	<u>-</u>
Total other inc (exp)	2,741,315	(204,125)	(726,752)	1,341,669	3,152,107	7,249,333	(1,013,831)	2,625,624	162,537	9,023,663
Pretax income Taxes	27,202,200 8,451,984	27,086,435 8,529,110	13,107,851 10,273,384	6,059,331 (488,553)	73,455,817 26,765,925	31,451,407 9,959,457	13,540,361 11,100,509	18,506,864 5,673,538	24,406,970 8,054,300	87,905,602 34,787,804
Net income	18,750,216	18,557,325	2,834,467	6,547,884	46,689,892	21,491,950	2,439,852	12,833,326	16,352,670	53,117,798
Non-controlling interest	(7,536)	72,917	1,573	8,663	75,617	(10,496)	(18,388)	(8,690)	(7,359)	(44,933)
Net to SBC	18,757,752	18,484,408	2,832,894	6,539,221	46,614,275	21,502,446	2,458,240	12,842,016	16,360,028	53,162,730
EPS PF Avg shares out (mn, 1Q, 2Q '23 not PF)	\$2.36 \$0.20 94,192,433	\$2.33 \$0.20 94,192,433	\$0.03 \$0.03 95,095,144	\$0.06 102,764,154	\$0.48 96,561,041	\$0.21 103,276,637	\$0.02 103,507,249	\$0.12 102,642,634	\$0.15 103,611,211	\$0.49 103,259,433

Source: Company reports, Zacks estimates

# **HISTORICAL STOCK PRICE**



Source: Yahoo Finance

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