

Thermo Fisher Scientific Inc. (the "Company")

2020 Annual Report on Political Contributions

The Company is involved in a number of industry groups that support our legislative and regulatory evaluation and advocacy efforts. Pursuant to the Company's Political Contributions Policy, set forth below are the portion of membership dues and other payments made to trade associations to which the Company made annual aggregate payments of more than \$25,000 in 2020, that were non-deductible under Section 162(e) of the Internal Revenue Code.

Association Name	Amount
BIOCOM	\$4,200
Business Roundtable	\$37,500
Health Industry Distributors Association (HIDA)	\$7,377
National Association of Manufacturers (NAM)	\$43,425
Personalized Medicine Coalition (PMC)	\$1,305
United for Medical Research (UMR)	\$8,000

Set forth below are Company donations, gifts or loans of Company funds, assets, or property to or for the benefit of any political party, political committee, or candidate committee.

Democratic Governors Association	\$50,000
Republican Governors Association	\$50,000

Set forth below are Company funds, assets, or property that were used to oppose or support any candidate or influence the general public or any segment thereof, with respect to any ballot referendum.

None

Set forth below are designated contributions to organizations established pursuant to 26 U.S.C. § 501(c)(4) for the specific purpose of funding political activity that is nondeductible under section 162(e)(1)(B) of the Internal Revenue Code.

None