

Financial Outlook

Scott Ullem
Chief Financial Officer



Edwards

Edwards has delivered strong financial performance



Edwards Financial Objectives



STRONG SALES GROWTH EXCEEDING MEDTECH SECTOR

- Sales growth fueled by successful long-term investments in R&D and advancements of breakthrough innovations
- Sustained leadership position supported by strong evidence base of value to patients and clinicians
- Addressing large, growing unmet patient needs

COVID significantly impacted 2020 financial performance

(Excludes special items; \$ in millions except earnings per share)

Adjusted Item	2019 Investor Conference	October Guidance
Sales	\$4,500-5,000	Year-over-year growth below plan
FX Impact on Sales	~\$(40) (~1% downside to sales)	Neutral impact
Gross Profit Margin	76-77%	Year-to-date Q3: 75.6%
Earnings Per Share	\$2.02-2.10 (adjusted for 3-for-1 split)	\$1.85-1.95
Free Cash Flow	\$1,000-1,100	Below plan

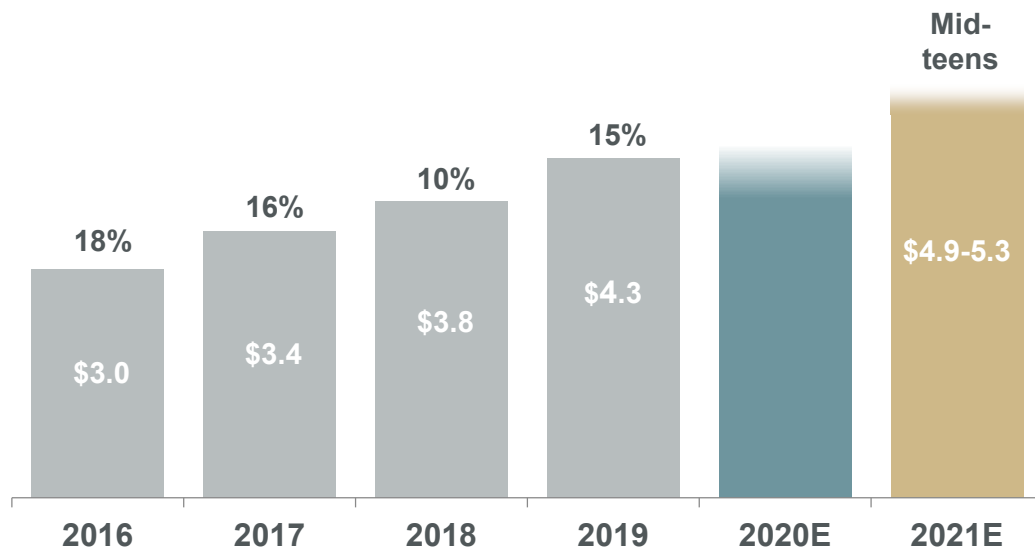
2020 Sales Guidance Comparison

Total company year-over-year Q4 growth rate trending lower than Q3 due to COVID

	2019 Investor Conference	Current Guidance
Transcatheter Aortic Valve Replacement	12-15%	Higher End (5%)-5%
Transcatheter Mitral & Tricuspid Therapies	\$50-\$70M	Around \$40M
Surgical Structural Heart	0-3%	(15%)-(5%)
Critical Care	6-9%	(5%)-0%
Total Edwards	10-12%	Q3 YTD: ~1%

Mid-teens sales growth expected in 2021

(Adjusted sales \$ in billions; underlying growth rates)



2021 EXPECTATIONS

- Hospitals continue to face headwinds from COVID
- Growth in all regions with expectations for interruptions due to COVID
- FX impact expected to be approximately 1% favorable in 2021 at current rates
- Expect high variability in quarterly growth rates

2021 Sales Guidance – Product Group

(\$ in millions at current exchange rates)

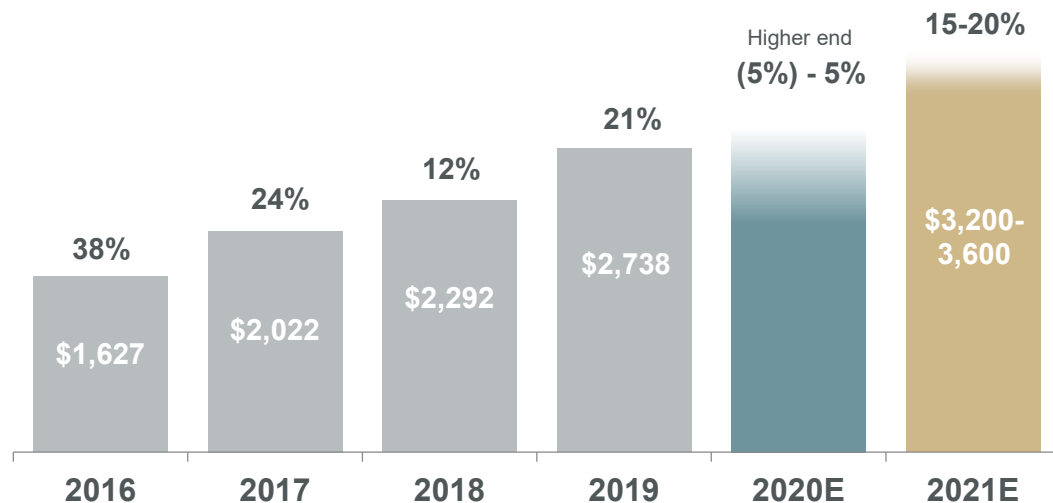
	Underlying Sales
Transcatheter Aortic Valve Replacement	\$3,200-3,600 (Underlying growth 15-20%)
Transcatheter Mitral & Tricuspid Therapies	~\$80 (Approximately 2x 2020)
Surgical Structural Heart	\$800-900
Critical Care	\$725-800
Total Edwards	\$4,900-5,300 (Mid-teens underlying growth)

2021 Guidance Assumptions

- COVID continues to stress the global healthcare system
- COVID impact lessens after winter flu season
- Effective vaccine becomes widely available by mid-2021
- Hospitals continue to improve ability to treat structural heart patients

TAVR to return to double-digit sales growth in 2021

(Adjusted sales \$ in millions; underlying growth rates)

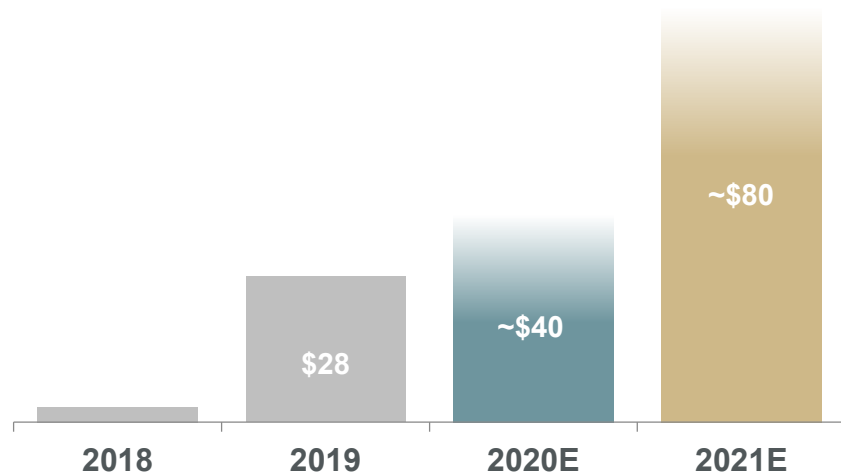


2021 HIGHLIGHTS

- Procedure growth driven by improved TAVR adoption
- EARLY TAVR enrollment complete
- FDA approval to start Moderate AS pivotal trial
- Japan low-risk approval late 2021
- Alterra approval
- SAPIEN X4 clinical trial initiated

TMTT has strong momentum going into 2021

(Adjusted sales \$ in millions)

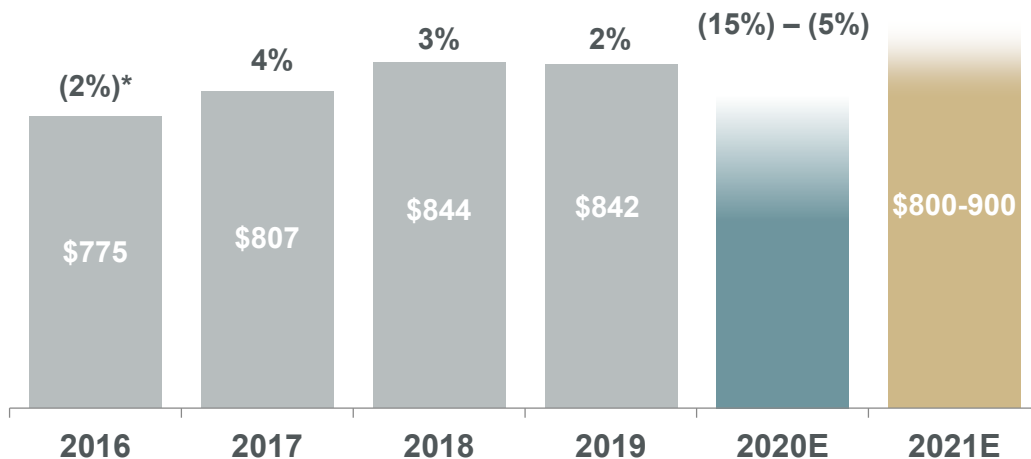


2021 HIGHLIGHTS

- Doubling 2020 global revenue led by PASCAL and PASCAL Ace for both mitral and tricuspid patients
- Enrolling 5 pivotal studies: SAPIEN M3 (ENCIRCLE); EVOQUE TR (TRISCEND II); and PASCAL (CLASP IID, IID, and IITR)
- 1st clinical experience with next generation PASCAL delivery system
- 1st clinical experience with next generation EVOQUE MR

Surgical Structural Heart brings leading innovation

(Adjusted sales \$ in millions; underlying growth rates)

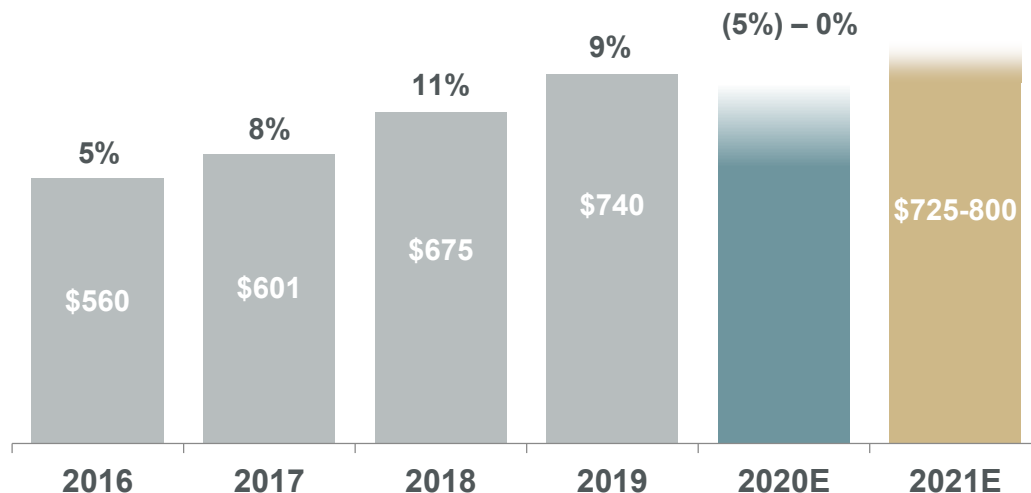


2021 HIGHLIGHTS

- Drive adoption of our RESILIA products, INSPIRIS and KONECT
- INSPIRIS China launch
- MITRIS US and Japan launch
- HARPOON U.S. pivotal trial enrolling (RESTORE)

Critical Care shifting focus to Smart Recovery

(Adjusted sales \$ in millions; underlying growth rates)



2021 HIGHLIGHTS

- Drive growth with capital equipment and Smart Recovery products
- Focus on advancing Smart Recovery and improving quality of care with the expansion of HPI technology
- Viewfinder connectivity solution available in 2021

2021 Product Group Milestones

TAVR

- Procedure growth driven by improved TAVR adoption
- EARLY TAVR enrollment complete
- FDA approval to start Moderate AS pivotal trail
- Japan low-risk approval in late 2021
- Alterra approval H2 2021
- SAPIEN X4 clinical trial initiated

TMTT

- Double 2020 global revenue led by PASCAL and PASCAL Ace for both mitral and tricuspid patients
- Enrolling 5 pivotal studies
- Initial clinical experience with the next-generation PASCAL delivery system
- Initial clinical experience with the next-generation EVOQUE mitral system

Surgical Structural Heart

- RESILIA product adoption (INSPIRIS and KONECT)
- INSPIRIS China launch
- MITRIS US and Japan launch
- HARPOON U.S. pivotal trial enrolling (RESTORE)

Critical Care

- Global expansion of HPI technology
- Viewfinder connectivity solution available
- Increased clinical evidence to drive adoption

Edwards Financial Objectives



HEALTHY PROFITABILITY

- Generating strong gross profit and operating margins
- Funding growing field organization and strengthening global supply chain
- Investing aggressively for profitable organic growth
- Maintaining efficient tax structure

2021 Gross Profit Margin Outlook

Year-over-Year

Sales Mix	+	Mix benefit from TAVR growth Some lower-volume new product margins below the corporate average Modest price compression driven by volume discounts
Optimizing Global Supply Chain	+/-	Creating business continuity across our global manufacturing network Increasing capacity and improving efficiency Upgrading manufacturing systems across plant network Enhancing supplier network
Foreign Exchange	—	At current FX rates, expect modest negative impact
Net Impact	=	Adjusted Gross Margin forecast to be 76-77%

Plan to invest aggressively in 2021 for future growth despite expected COVID disruptions



R&D

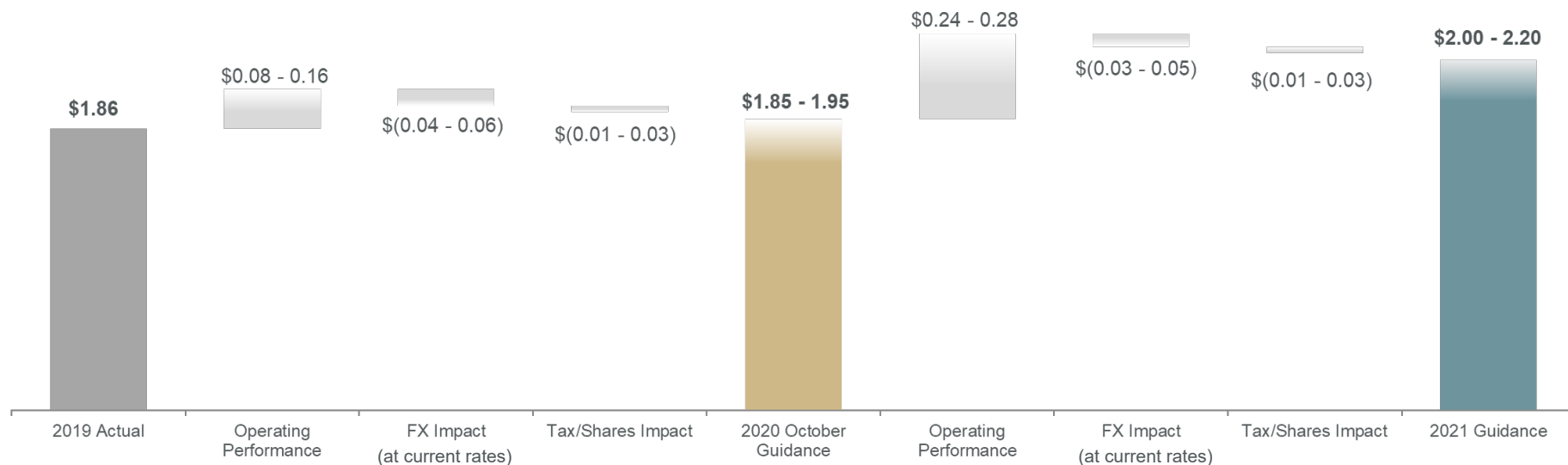
- TAVR and TMTT investments focused on developing new technologies and generating evidence to expand indications
- Enrolling 7 pivotal trials
- Approximately 1/3 of R&D investment is allocated to clinical evidence generation
- Targeted investments to grow core businesses



SG&A

- Continuing to support high-touch model for U.S. TAVR
- Ongoing build-out of commercial and clinical teams to support TMTT
- Travel resumes as COVID permits

Operating performance drives adjusted EPS growth



Edwards Financial Objectives

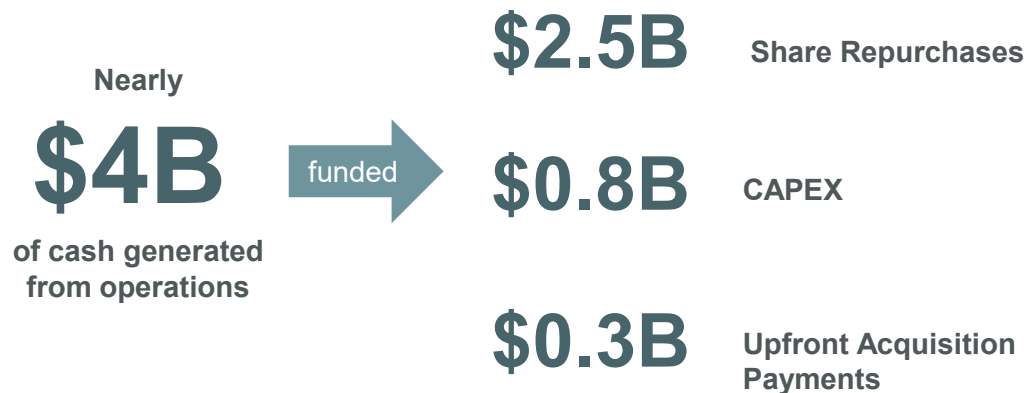


ROBUST CASH FLOW AND DISCIPLINED CAPITAL DEPLOYMENT

- Enables aggressive R&D investments
- Internal growth supplemented by smaller strategic acquisitions
- Investing in expanding global capacity
- Commitment to returning capital to shareholders through opportunistic share repurchase

Cash Flows and Capital Deployment

2016 - 2019



2021 HIGHLIGHTS

- Continued growth results in significant cash flows that fund future internal and external opportunities
- 2021 capital expenditures expected around \$350 million as capacity expansion continues
- EPS model assumes flat diluted shares outstanding of 630 million

2021 Guidance Summary

(Excludes special items; \$ and shares in millions except earnings per share)

Adjusted Item	FY 2021	Adjusted Item	FY 2021
Sales	\$4,900-5,300	Operating Margin	29-30%
Underlying growth	Mid-teens	Tax rate	11-15% (~5pp ETB benefit)
FX Impact on Sales	~\$35 (1% upside to sales)	Earnings Per Share	\$2.00-\$2.20
Gross Profit Margin	76-77%	CAPEX	~\$350M
SG&A % of Sales	Similar to pre-COVID	Shares Outstanding	Modeled to be flat with 2020 levels of 630 million
R&D % of Sales			

Longer-Term Guidance

Underlying Sales Growth	Innovation expected to drive organic growth that exceeds medtech sector
Gross Margin	Mix and efficiencies expected to benefit longer-term margin
R&D % of Sales	Significant investments in clinical trials to expand indications and develop new technologies
SG&A % of Sales	Disciplined focus on leveraging our scale and controlling G&A expenses, partially offset by investments to support growth initiatives
Operating Margin	Investing to gradually expand margin over time
Tax Rate %	Upward pressure and less predictability due to stock option accounting
Outstanding Shares	Routine share repurchases to offset dilution from employee shares Opportunistically reduce net shares outstanding

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Helping Patients is Our Life's Work, and

life is now