

Closing Remarks

Michael A. Mussallem
Chairman and CEO



Edwards

Patient-Focused Innovation Strategy

Focus

Singular focus on the large unmet needs of structural heart and critically ill patients

Leadership

Lead groundbreaking standards of care through trusted relationships



Create
Meaningful
Value by
Transforming
Patient Care

Innovation

Pioneer breakthrough technologies with compelling evidence

2021 expected to be a year of significant growth and investment in our future

2021 Expectations

Mid-teens
Underlying net
sales growth

\$2.00 - \$2.20
Adjusted
EPS



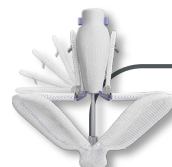
TAVR

- Therapy expansion
- Technology advances
- Geographic expansion



Surgical

- Surgeon partnership
- Leading pipeline
- Growth segment focus



TMTT

- Differentiated portfolio
- Clinical evidence
- Real-world outcomes



Critical Care

- HemoSphere growth
- Smart technologies
- Portfolio expansion

Edwards' Board is diverse and accomplished



Michael A. Mussallem



Kieran T. Gallahue



Leslie S. Heisz



Paul A. LaViolette



William J. Link Ph.D.



Steven R. Loranger



Martha H. Marsh



Ramona Sequeira



Nicholas J. Valeriani

- **Leading governance practices**
- **Proactive shareholder engagement**
- **Performance-based compensation philosophy** based on:
 - Financial performance
 - Key operating drivers
 - Shareholder value creation

Edwards is committed to good corporate citizenship



Forbes | *JUST Capital*
**2021 America's Most
 JUST Companies**



**2020 America's
 Most Responsible
 Companies**



**2020 World's Most
 Ethical Companies**



Investor's Business Daily
**50 Best ESG
 Companies in
 2020, 2019**



**America's Best
 Large Employers
 2019**



**2019 Management
 Top 250**



**2019 Best Performing
 CEOs in the World**

MEMBER OF
**Dow Jones
 Sustainability Indices**
 In Collaboration with RobecoSAM

- DJSI World
- DJSI North America



2019 Constituent
 MSCI ESG
 Leaders Indexes



**FTSE4Good Index
 Series Constituent**



ISS E&S Disclosure QualityScore
**Pillar Score of 1 in
 Environmental and
 Social Disclosure**

Edwards is committed to giving back



EVERY HEARTBEAT MATTERS

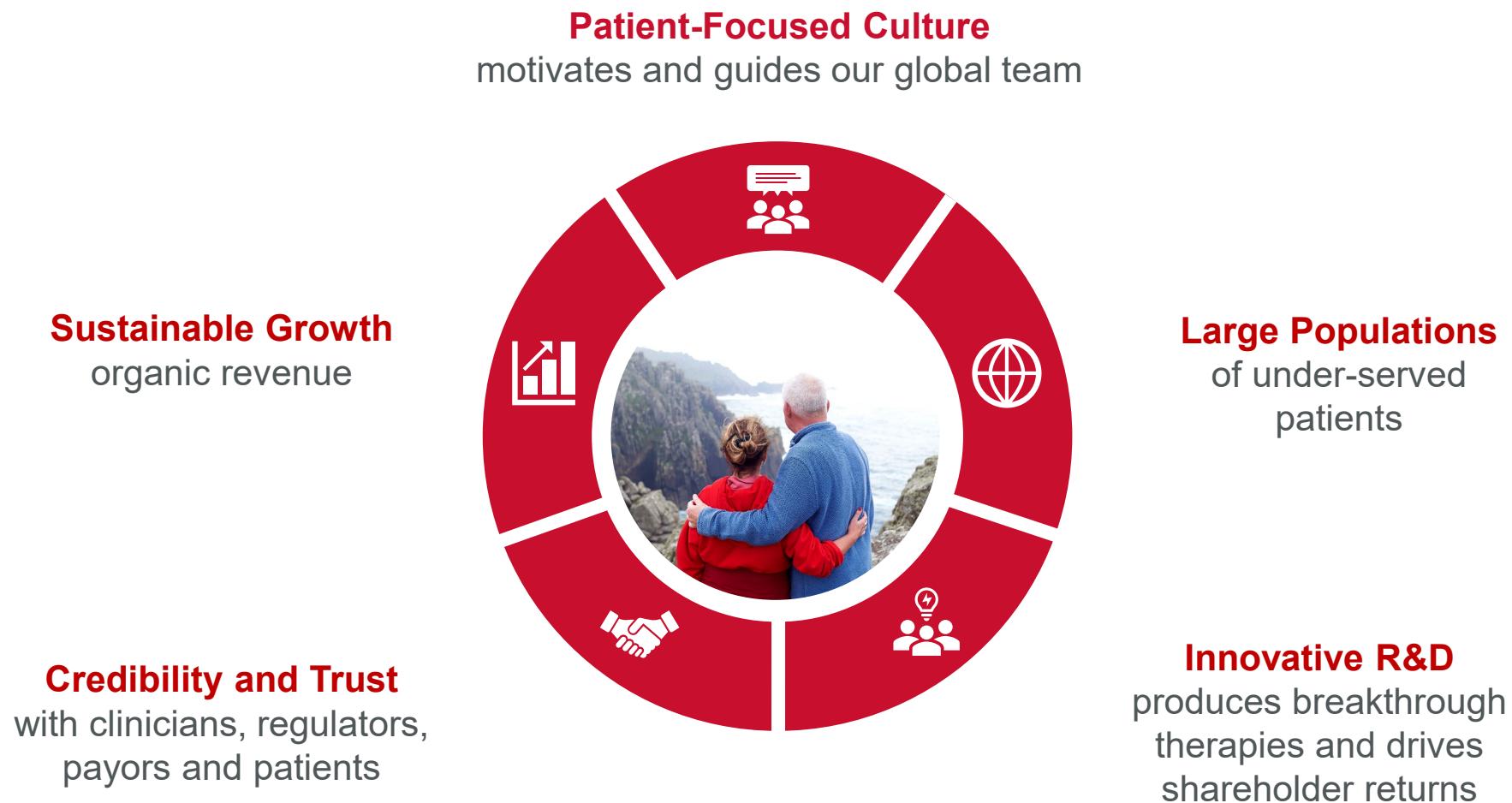
Launched new goal to improve lives
of **2.5M** additional underserved
structural heart and critically ill
patients by the end of 2025



COVID-19 RESPONSE

Edwards Lifesciences Foundation
issued emergency grants to more than
20 partner organizations
around the world

Edwards is poised for long-term value creation





Edwards

Helping Patients is Our Life's Work, and

life is now