

I. Purpose

The Audit Committee (the "Committee") of the Board of Directors (the "Board") of RE/MAX Holdings, Inc. (together with its consolidated subsidiaries, the "Company") is established by the Board for the primary purpose of assisting the Board in its responsibilities to the Company and its shareholders relating to the accounting and financial reporting process of the Company, the audits of the financial statements of the Company and the Company's process for monitoring compliance with related laws and regulations and its codes of conduct, and for the purposes set forth in the listing requirements of the New York Stock Exchange ("NYSE").

The Committee shall also review the policies and procedures adopted by the Company to fulfill its responsibilities regarding the fair and accurate presentation of financial statements in accordance with generally accepted accounting principles ("<u>GAAP</u>"), the NYSE, and the applicable rules and regulations of the Securities and Exchange Commission (the "<u>SEC</u>").

Consistent with this function, the Committee should encourage continuous improvement of, and should foster adherence to, the Company's policies, procedures and practices. The Committee should also provide an open avenue of communication among the independent registered public accounting firm, financial and senior management, the internal auditing function and the Board.

The Committee shall undertake those specific duties and responsibilities listed below and such other duties as the Board shall from time to time prescribe. All powers of the Committee are subject to the restrictions in the Company's Amended and Restated Bylaws (the "Bylaws") and by applicable law.

II. Membership

Committee members (each, a "Member" and collectively, the "Members") shall be appointed by the Board, based on the recommendations of the Nominating and Corporate Governance Committee, if applicable, and shall serve until their successors shall be duly elected and qualified or until their earlier resignation or removal. Members may be removed with or without cause, at the Board's discretion, at any time by vote of the Board. Members may resign from the Committee at any time without resigning from the Board. If any Member ceases to be a member of the Board, such Member shall automatically cease to be a Member of the Committee.

The Committee shall be comprised of at least that number of Members required by the listing standards of the NYSE, and, in any event, shall consist of at least three Members. Each Member of the Committee shall be a member of the Board and meet applicable independence requirements for membership of an audit committee in accordance with listing standards of the NYSE. If a Member simultaneously serves on the audit committees of more than three public companies, the Board must determine that such simultaneous service would not impair the ability of such member to effectively serve on the Committee.

Each Member must be financially literate, as such qualification is interpreted by the Board in its business judgment, and at least one Member shall meet the definition of "audit committee financial expert" as set forth in Rule 407(d)(5) of Regulation S-K. The existence of such Member(s) shall be disclosed as required by the SEC. Members may enhance their familiarity with finance and accounting by participating in educational programs conducted by the Company or an outside consultant.

III. Structure and Meetings

The Committee shall conduct its business in accordance with this Charter, the Company's Amended and Restated Bylaws (the "Bylaws") and any direction by the Board. The Committee chairperson shall be designated by the Board, or, if it does not do so, the Members shall elect a chairperson by a vote of the majority of the full Committee. In the event of a tie vote on any issue, the chairperson's vote shall decide the issue.

The Committee shall meet at least four times annually, or more frequently as circumstances dictate. Actions may be taken by unanimous written consent. Members may participate in meetings of the Committee by means of conference call or similar communications equipment by means of which all persons participating in the meeting can hear each other. Such participation shall constitute presence in person at such meeting.

A majority of the Committee shall constitute a quorum for the transaction of business. The act of a majority of the Members present at a meeting at which a quorum is present shall be the act of the Committee.

To the extent practical and appropriate, it shall be the policy of the Committee that regularly scheduled meetings should generally conclude with an executive session of the Committee without members of Company management ("Management") and on such terms and conditions as the Committee may elect. As part of its job to foster open communication, the Committee should, to the extent practical and appropriate, meet periodically with Management, the employee or outside consultant who is in charge of the internal auditing function and the independent registered public accounting firm in separate executive sessions to discuss any matters that the Committee or each of these groups believes should be discussed privately.

The Committee chairperson will preside at each meeting and, in consultation with the other Members, will set the frequency, length and agenda for each meeting. The chairperson of the Committee (or other member designated by the chairperson or the Committee in the chairperson's absence) shall regularly report to the full Board on its proceedings and actions. The Committee will maintain written minutes of its meetings. The minutes will be maintained with the books and records of the Company.

As necessary or desirable, the chairperson of the Committee may invite any director, officer or employee of the Company, or other persons whose advice and counsel are sought by the Committee, to be present at meetings of the Committee. The Committee may hold executive sessions at which no members of Management are present.

The Committee may form and delegate authority to subcommittees when appropriate. The Board may assign any duties of the Committee outlined in this Charter to another committee

of the Board in whole or in part from time to time as the Board may determine subject to applicable laws, regulations and the listing requirements of the NYSE.

IV. <u>Authority, Responsibilities and Duties</u>

To fulfill its responsibilities and duties, the Committee shall be authorized to:

General

- 1. Regularly report to the Board regarding Committee activities, issues, and related recommendations.
- 2. Encourage continuous improvement of, propose, adopt and revise, and foster adherence to, the Company's policies, procedures, and practices at all levels.
- 3. Encourage an open avenue of communication among the independent registered public accounting firm, financial and senior management, the internal auditing function, and the Board.
- 4. Confirm annually that all responsibilities outlined in this Charter have been carried out.

Documents/Reports/Accounting Information Review

- 5. Review and discuss with Management and the independent registered accounting firm the Company's annual financial statements, including the Management's Discussion and Analysis proposed to be included in the Company's Annual Report on Form 10-K, the Company's critical accounting policies and practices, significant estimates and judgments, quarterly financial statements, and other material written communications between the independent registered public accounting firm and management and all internal controls reports (or summaries thereof), if any, and recommend to the Board, if appropriate, that the audited financial statements be included in the Company's Annual Report on Form 10-K for filing with the SEC.
- 6. To the extent practical and appropriate, review other relevant reports or financial information submitted by the Company to any governmental body, or the public, including management certifications as required by the Sarbanes-Oxley Act of 2002 (Sections 302 and 906), and any relevant reports rendered by the independent registered public accounting firm (or summaries thereof).
- 7. Review and discuss with management and the independent registered public accounting firm all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information and any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

- 8. Prepare the Audit Committee Report as required by the rules of the SEC.
- 9. Review with financial management and the independent registered public accounting firm each Quarterly Report on Form 10-Q prior to its filing.
- 10. Review, before release, the unaudited operating results in the Company's quarterly earnings release and/or discuss the contents of the Company's quarterly earnings release with management, as well as financial information and earnings guidance provided to analysts and rating agencies.
- 11. Review, before release, any non-GAAP or "pro forma" financial information, guidance or revised guidance to be included in a press release of the Company.
- 12. Review the regular internal reports (or summaries thereof) to management prepared by the internal auditing department and management's response.
- 13. Discuss policies with respect to risk assessment and risk management.

Independent Registered Public Accounting Firm

- 14. Be responsible for the appointment of, and review and approval, on a continuing basis, of the retention, termination and performance of the Company's independent registered public accounting firm, and as part of this responsibility the Committee shall:
 - appoint, retain, compensate and terminate the independent registered public accounting firm;
 - understand if there were any significant issues that were discussed between the independent registered public accounting firm and management in connection with the initial appointment or retention of the independent registered public accounting firm;
 - understand the independent registered public accounting firm's responsibilities and the terms of the audit engagement, along with the overall audit strategy and timing and the significant risks identified by the independent registered public accounting firm during its risk assessment procedures;
 - communicate timely any information that is relevant to the audit to the independent registered public accounting firm, including but not limited to, violations or possible violations of laws or regulations;
 - oversee the work performed by the independent registered public accounting firm for the purpose of preparing or issuing an audit report or related work, and obtain from the independent registered public accounting firm timely observations arising from the audit that are significant to the financial reporting process;
 - review the performance of the independent registered public accounting firm;
 - have the independent registered public accounting firm report directly to the Committee and the Committee shall oversee the resolution of disagreements between management and the independent registered public accounting firm in the event that they arise;

- consider and evaluate whether the independent registered public accounting firm's performance of permissible non-audit services is compatible such firm's independence; and
- establish a clear understanding with management and the independent registered public accounting firm that such firm is accountable to the Committee and the Board as representatives of the Company's stockholders.
- 15. Review the independent registered public accounting firm's attestation and report on management's internal control, as well as any other opinions it may issue from time to time; obtain from the independent registered public accounting firm assurance that it has complied with Section 10A of the Securities Exchange Act of 1934; and hold discussions with the independent registered public accounting firm, at least prior to the filing of the independent registered public accounting firm's audit report with the SEC pursuant to federal securities laws, regarding the following:
 - all critical and significant accounting policies, practices and accounting
 estimates and the quality thereto in accordance with Public Company
 Accounting Oversight Board ("<u>PCAOB</u>") Auditing Standard No. 1301
 Communication with Audit Committees, as may be modified or supplemented
 from time to time;
 - all alternative treatments permissible under applicable financial reporting rules for policies and practices related to material items that have been discussed with management, including ramifications of the use of such alternative disclosures and treatments, and the treatment preferred by the independent registered public accounting firm;
 - other material written communications between the independent registered public accounting firm and management;
 - disagreements with management and significant difficulties encountered in performing the audit;
 - any significant changes made to the independent registered public accounting firm's anticipated audit plan and the reasons for such changes,
 - other matters arising from the audit that are significant to the oversight of the financial reporting process; and
 - any other relevant reports, including regular internal financial reports prepared by management of the Company and any internal auditing department, or other financial information.
- 16. Review with the independent registered public accounting firm, prior to the filing of the Company's periodic report with the SEC pursuant to federal securities laws, regarding the following:
 - understanding of the terms of the engagement to review the interim financial information;
 - any significant deficiencies or material weaknesses, if any, that has come to the attention of the auditor during the interim review procedures;

- any matters outlined in the PCAOB Auditing Standard No. 4105, Reviews of Interim Financial Information, as they relate to the interim financial information, as may be modified or supplemented from time to time; and
- the same schedule of uncorrected misstatements, if any, related to accounts and disclosures as provided to management, and the basis for determining that the uncorrected misstatements were immaterial, including qualitative factors.
- 17. Review the independence of the independent registered public accounting firm, including a review of management consulting services, and related fees, provided by the independent registered public accounting firm. The Committee shall require that the independent registered public accounting firm at least annually provide a formal written statement (a) describing (i) the independent registered public accounting firm's internal quality-control procedures; and (ii) any material issues raised by the most recent internal quality-control review, or peer review, of the independent registered public accounting firm, or by any inquiry or investigation by governmental or professional authorities, within the preceding five (5) years, respecting one or more audits carried out by the independent registered public accounting firm, and any steps taken to deal with any such issues; and (b) delineating all relationships between the independent registered public accounting firm and the Company consistent with the rules of the NYSE and request information from the independent registered public accounting firm and management to determine the presence or absence of a conflict of interest. The Committee shall actively engage the independent registered public accounting firm in a dialogue with respect to any disclosed relationships or services that may impact the objectivity and independence of the independent registered public accounting firm. The Committee shall take, or recommend that the full Board take, appropriate action to oversee the independence of the independent registered public accounting firm. The Committee shall establish clear policies regarding the hiring of employees and former employees of the Company's independent registered public accounting firm.
- 18. Review and preapprove all audit, review or attest engagements of, and non-audit services to be provided by, the independent registered public accounting firm (other than with respect to the de minimis exception permitted by the Sarbanes-Oxley Act of 2002 and the SEC rules promulgated thereunder). Establish and maintain preapproval policies and procedures relating to the engagement of the independent registered public accounting firm to render services, provided the policies and procedures are detailed as to the particular service and the Committee is informed of each service and such policies and procedures do not include delegation of the Committee's responsibilities under the Securities Exchange Act of 1934 to management. The preapproval duty may be delegated to one or more designated members of the Committee with any such preapproval reported to the Committee at its next regularly scheduled meeting.

Internal Controls over the Financial Reporting Process

19. In consultation with the independent registered public accounting firm and the internal auditors, review the integrity of the Company's financial reporting

- processes (both internal and external), and the internal control structure (including disclosure controls).
- 20. Review with the independent registered public accounting firm, the internal auditing department, and management the extent to which changes or improvements in financial or accounting practices have been implemented. (This review should be conducted at an appropriate time subsequent to implementation of changes or improvements, as decided by the Committee.)

Compliance

- 21. Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- 22. Review the findings of any examinations by regulatory agencies, and any auditor observations.
- 23. Obtain regular reports from management and the Company's legal counsel regarding compliance matters.
- 24. Review with management the effect of regulatory and accounting initiatives, as well as off-balance sheet structures, on the financial statements of the Company.
- 25. Review all related party transactions as defined in the NYSE requirements (consistent with the Company's Related Party Transaction Policies and Procedures as approved by the Board of Directors).
- 26. Establish and maintain procedures for the receipt, retention, and treatment of complaints regarding accounting, internal accounting, or auditing matters.
- 27. Establish and maintain procedures for the confidential, anonymous submission by Company employees to the Committee regarding questionable accounting or auditing matters and oversee the administration of such ethics reporting process including monitoring any reports made to the Committee through such ethics reporting procedures.

Internal Audit

28. The Company has established an internal auditing department in accordance with the listing standards of the NYSE. The Committee shall oversee the internal auditing department, including the scope and responsibilities of the internal auditing department.

Other Responsibilities

29. To the extent appropriate or necessary, review the rationale for employing audit firms other than the principal independent registered public accounting firm and, where an additional audit firm has been employed, review the coordination of audit

- efforts to assure completeness of coverage, reduction of redundant efforts and the effective use of audit resources.
- 30. Assist the Board in its oversight of the Company's management of cybersecurity risks.
- 31. Conduct or authorize investigations into any matters within its scope of responsibility.
- 32. Retain independent legal, accounting, or other advisors as deemed appropriate to perform its duties and responsibilities or to assist in the conduct of an investigation.
- 33. Seek any information or documents it requires from any employees of the Company.
- 34. Perform any other activities consistent with this Charter, the Company's Bylaws, as may be amended from time to time, and governing law, as the Committee or the Board deems necessary or appropriate.

V. <u>Limitation on the Committee's Role</u>

While the Committee has the responsibilities and powers set forth in this Charter, it is not the responsibility of the Committee to, and the Committee will not, (a) plan or conduct audits, (b) prepare the Company's financial statements, or (c) determine or certify that the Company's financial statements and disclosures are complete and accurate and are in accordance with GAAP and applicable rules and regulations.

VI. Performance Evaluation

The Committee shall perform a periodic evaluation of the Committee's own performance and make applicable recommendations to the Board or applicable committee of the Board. The report to the Board may take the form of an oral report by the chairperson of the Committee or any other member of the Committee designated by the Committee to make this report. The Committee also shall annually review and assess the adequacy of this Charter and recommend any proposed changes to the Board for approval.

VII. Committee Resources

The Company shall provide appropriate funding, as determined by the Committee, for compensation to the independent registered public accounting firm and to any advisers that the Committee chooses to engage as well as for ordinary administrative expenses of the Committee that are necessary or appropriate in carrying out its duties.

VIII. Disclosure of Charter

This Charter will be made available on the Company's website.