

NEWS RELEASE

HNI Corporation Reports Earnings for Fourth Quarter and Fiscal Year 2023

2/22/2024

MUSCATINE, Iowa--(BUSINESS WIRE)-- **HNI Corporation** (NYSE: HNI) today announced sales of \$2.434 billion and net income of \$49.2 million for the full year ended December 30, 2023. GAAP net income per diluted share was \$1.09, compared to \$2.94 in the prior year. Non-GAAP net income per diluted share was \$2.65, compared to \$2.20 in the prior year. GAAP to non-GAAP reconciliations follow the financial statements in this release.

Fourth quarter sales of \$679.8 million were up 19 percent from year-ago levels, and fourth quarter net income was \$22.7 million. GAAP net income per diluted share was \$0.48, compared to \$0.39 in the prior year. Non-GAAP net income per diluted share was \$0.98, up from \$0.63 reported in the prior-year period.

Fourth Quarter Highlights

- Strong earnings growth. Fourth quarter GAAP earnings per share increased 23 percent year-over-year. On a non-GAAP basis, the Corporation delivered diluted earnings per share that were 56 percent higher than the fourth quarter of fiscal year 2022 despite a 6.4 percent year-over-year organic revenue decline.
- Significant Workplace Furnishings margin expansion. Segment GAAP operating margin expanded 410 basis points on a year-over-year basis. Excluding impacts from the Kimball International acquisition, fourth quarter non-GAAP operating profit margin for legacy HNI workplace furnishings ("Legacy Workplace") increased 480 basis points compared to the prior-year period. Price-cost improvement, productivity gains, and benefits from recent cost savings initiatives were the primary drivers of margin expansion.
- Kimball International solidly accretive; estimated synergies move higher. Kimball International ("KII") added approximately \$16 million to fourth quarter operating profit while generating an operating profit margin of

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approximately 11 percent. KII also added an estimated \$0.07 to fourth quarter non-GAAP EPS. The Corporation now expects to achieve total annual cost synergies of \$35 million. This is up from previous expectations of at least \$25 million, which is now expected to be achieved in 2024—well ahead of the initially communicated time horizon.

- Residential Building Products margins improve despite continued housing market weakness. Segment GAAP operating margin expanded 310 basis points year-over-year to 22.3 percent. Non-GAAP operating margin improved to 22.3 percent, a 240 basis point improvement from 19.9 percent in the year-ago period. This was despite a 13.1 percent year-over-year revenue decline. Recent cost reduction actions continued to support profitability. The segment remains well positioned for sustained long-term profitable growth. Order trends improved during the quarter, and the intermediate- to long-term demand dynamics remain encouraging for the segment.
- Strong balance sheet further strengthened. The Corporation reduced debt by \$73 million in the fourth quarter and by \$162 million during the second half of 2023. As a result, the Corporation ended the fourth quarter with \$436 million in total debt with a gross leverage ratio of 1.9x, as calculated by the Corporation's lending agreements. Gross leverage is back below 2.0x only two quarters following the acquisition of Kimball International.

"We made outstanding progress in 2023 and finished the year on a strong note, delivering greater than 50 percent earnings growth in the fourth quarter. Our Workplace Furnishings profit transformation plan continues to pay dividends and drove segment fourth quarter operating margin to pre-pandemic levels. The synergy capture associated with the Kimball International acquisition is ahead of schedule; moreover, we now expect total synergies to be \$10 million higher than our initial projection. In Residential Building Products, our actions to support profitability fueled margins to near record levels despite housing market weakness. Overall, we exited 2023 a fundamentally stronger company, reflecting the power and dedication of our member-owners," stated Jeff Lorenger, Chairman, President, and Chief Executive Officer.

HNI Corporation — Fourth Quarter Results

LINI Corporation Fourth Quarter Financial F)orformanco		
HNI Corporation – Fourth Quarter Financial F (Dollars in millions, except per share data)		nths Ended December 31,	
CAAR	2023	2022	Change
GAAP Net Sales Gross Profit % SG&A % Restructuring and Impairment Charges % Operating Income Operating Income % Effective Tax Rate	\$679.8 40.2% 31.0% 4.6% \$30.7 4.5% 0.0%	\$568.9 36.6% 31.5% 1.0% \$23.0 4.0% 21.0%	19.5% 360 bps -50 bps 360 bps 33.6% 50 bps

Net Income %	3.3%	2.9%	40 bps
EPS – diluted	\$0.48	\$0.39	23.1%
Non-GAAP Gross Profit % Operating Income Operating Income % EPS – diluted	40.2%	37.4%	280 bps
	\$66.1	\$36.2	82.6%
	9.7%	6.4%	330 bps
	\$0.98	\$0.63	55.6%

The following table contains results for (1) the Corporation's legacy business, excluding the impacts of KII and Poppin ("Legacy HNI") and (2) KII. As previously disclosed, the Corporation divested Poppin in the third quarter of 2023. Please refer to non-GAAP reconciliations, which follow the financial statements in this release, for further information on the adjustments made to calculate non-GAAP performance.

HNI Corpo		n millions, excep Three Mon Jecember 30,	ot per share data)	December 31,	uisition	
	Legacy	2023	Consolidated	2022 Consolidated	Legacy	Consolidated
GAAP Net Sales Gross Profit Gross Profit % Restructuring and Impairment Operating Income Operating Income % EPS - diluted	HNI \$532.4 \$211.8 39.8% \$33.3 \$14.5 2.7%	KII \$147.4 \$61.3 41.6% (\$1.9) \$16.2 11.0%	HNI \$679.8 \$273.1 40.2% \$31.4 \$30.7 4.5% \$0.48	HNI \$568.9 \$208.0 36.6% \$5.7 \$23.0 4.0% \$0.39	Change (6.4%) 1.8% 320 bps 488% (36.9%) -130 bps	Change 19.5% 31.3% 360 bps 455% 33.6% 50 bps 23.1%
Non-GAAP Gross Profit Gross Profit % Operating Income Operating Income % EPS - diluted	\$212.1 39.8% \$50.3 9.5% \$0.91	\$61.3 41.6% \$15.7 10.7%	\$273.5 40.2% \$66.1 9.7% \$0.98	\$212.8 37.4% \$36.2 6.4% \$0.63	(0.3%) 240 bps 39.1% 310 bps 44.4%	28.5% 280 bps 82.6% 330 bps 55.6%

HNI Corporation — Fourth Quarter Summary Comments

- Consolidated net sales increased 19.5 percent from the prior-year quarter to \$679.8 million. On an organic basis, sales decreased 6.4 percent compared to the prior-year quarter. The acquisition of Kimball International increased year-over-year sales by \$147.4 million. A reconciliation of organic sales, a non-GAAP measure, follows the financial statements in this release.
- Gross profit margin expanded 360 basis points compared to the prior-year quarter, driven by favorable price-cost, improved net productivity, lower restructuring costs, and the impact of the Kimball International acquisition, partially offset by lower building products volume.
- Selling and administrative expenses as a percent of sales decreased 50 basis points from the prior-year quarter. This decrease was driven by improved freight and distribution productivity, lower core SG&A, and lower group medical expense, partially offset by lower building products volume and higher variable compensation. The current quarter also included \$3.6 million of acquisition-related fees and expenses, while

- the prior-year quarter included \$2.5 million associated with a company-wide cost reduction initiative.
- Restructuring and impairment charges totaled \$31.4 million in the current-year quarter, primarily from
 goodwill and intangible asset impairments related to small business units in the Workplace Furnishings
 segment. In the prior-year quarter, the Corporation incurred \$5.7 million of restructuring and impairment
 costs related to efforts to drive business simplification and improve long-term profitability in the Workplace
 Furnishings segment.
- Non-GAAP net income per diluted share was \$0.98 compared to \$0.63 in the prior-year quarter. The \$0.35 increase was primarily driven by improved net productivity, favorable price-cost, lower core SG&A, and the net impact of the Kimball International acquisition, partially offset by lower building products volume and higher variable compensation.
- The GAAP tax rate in the current-year period was impacted by the effects of the Kimball International acquisition and impairment charges, resulting in a rate of 0.0 percent. Non-GAAP net income per diluted share in the current-year quarter includes an effective tax rate of 19.5 percent.

HNI Corporation — Full Year Results

HNIC	Corporation — Full Year Financial Per (Dollars in millions, except per share data)		nths Ended December 31,	
GAAP Net Sales Gross Profit % SG&A % Gain on Sale of Subsidiary Restructuring and Impairment Charges % Operating Income Operating Income % Effective Tax Rate Net Income % EPS – diluted		\$2,434.0 39.0% 33.4% \$— 1.8% \$90.3 3.7% 24.1% 2.0% \$1.09	\$2,361.8 35.4% 30.6% \$ 50.4 0.3% \$155.2 6.6% 15.4% 5.2% \$2.94	Change 3.1% 360 bps 280 bps NM 150 bps (41.8%) -290 bps -320 bps (62.9%)
Non-GAAP Gross Profit % Operating Income Operating Income % EPS – diluted		39.0% \$178.1 7.3% \$2.65	35.7% \$128.4 5.4% \$2.20	330 bps 38.8% 190 bps 20.5%

The following table contains results for (1) Legacy HNI, (2) KII, and (3) Poppin. Please refer to non-GAAP reconciliations, which follow the financial statements in this release, for further information on the adjustments made to calculate non-GAAP performance.

_			lve Months Ende	d			1
	December 30,				December 31,		
_		2023	3		2022		
	Legacy			Consolidated	Consolidated	Legacy	Consolidated
GAAP Net Sales Gross Profit	HNI \$2,072.6 \$798.6	KII \$349.8 \$142.9	Poppin \$11.6 \$6.7	HNI \$2,434.0 \$948.3	HNI \$2,361.8 \$834.9	Change (12.2%) (4.3%)	<u>Change</u> 3.1% 13.6%
Gross Profit % Gain on Sale of	38.5%	40.9%	57.8%	39.0%	35.4%	310 bps	360 bps
Subsidiary Restructuring and Impairment	\$— \$35.8	\$— (\$1.9)	\$— \$10.8	\$— \$44.8	\$50.4 \$6.7	NM 437%	NM 572%
Operating Income (Loss)	\$78.9	\$26.0	(\$14.7)	\$90.3	\$155.2	(49.1%)	(41.8%)
Operating Income (Loss) % EPS - diluted	3.8%	7.4%	(126%)	3.7% \$1.09	6.6% \$2.94	-280 bps	-290 bps (62.9%)
Non-GAAP							
Gross Profit Gross Profit % Operating Income	\$799.5 38.6%	\$142.9 40.9%	\$6.7 57.8%	\$949.2 39.0%	\$843.7 35.7%	(5.2%) 290 bps	12.5% 330 bps
(Loss) Operating Income	\$145.3	\$36.7	(\$3.8)	\$178.1	\$128.4	13.2%	38.8%
(Loss) % EPS - diluted	7.0% \$2.50	10.5%	(32.9%)	7.3% \$2.65	5.4% \$2.20	160 bps 13.6%	190 bps 20.5%

^{*2023} fiscal year results reflect seven months of KII and approximately three and a half months of Poppin.

HNI Corporation — Full Year Summary Comments

- Consolidated net sales increased 3.1 percent from the prior year to \$2.434 billion. On an organic basis, net sales decreased 10.6 percent compared to the prior year primarily due to declines in Residential Building Products that were driven by housing market weakness. The current-year acquisition of Kimball International increased year-over-year sales by \$361.4 million, while the prior-year acquisition of a residential building products company increased year-over-year sales by \$2.4 million. The prior-year sale of the Corporation's China- and Hong Kong-based Lamex office furniture business ("Lamex") decreased year-over-year sales by \$46.9 million.
- Gross profit margin expanded 360 basis points compared to the prior year. This increase was driven by favorable price-cost, improved net productivity, and the impact of the Kimball International acquisition, partially offset by lower organic volume.
- Selling and administrative expenses as a percent of sales increased 280 basis points compared to the prior year. This increase was driven by \$41.2 million of acquisition-related fees and expenses along with lower organic volume and higher variable compensation, partially offset by lower core SG&A and dilution from price realization. The prior year also included \$8.0 million associated with a company-wide cost reduction initiative.
- Restructuring and impairment costs in the current year were primarily comprised of \$31.0 million of goodwill and intangible asset impairments related to small business units in the Workplace Furnishings segment and \$9.8 million incurred in connection with the divestiture of Poppin. In the prior year, the Corporation incurred restructuring and impairment costs of \$6.7 million primarily related to efforts to drive business simplification and improve long-term profitability in the Workplace Furnishings segment.

- A pre-tax gain of \$50.4 million was recorded as a corporate item during the prior year as a result of the divestiture of Lamex.
- Non-GAAP net income per diluted share was \$2.65, compared to \$2.20 in the prior year. The \$0.45 increase was driven by favorable price-cost, improved net productivity, lower core SG&A, and the net impact of the Kimball International acquisition, partially offset by lower organic volume and higher variable compensation.

Workplace Furnishings — Fourth Quarter and Full Year Results

	Workplace Three Mor December 30,	Furnishings – Fi (Dollars in mi hths Ended December 31,	nancial Perfo _{llions)}		nths Ended December 31,	
GAAP Net Sales Operating Income (Loss) Operating Income (Loss) %	2023 \$490.7 \$9.5 1.9%	\$351.2 (\$7.7) (2.2%)	Change 39.7% 223% 410 bps	2023 \$1,740.3 \$68.6 3.9%	\$1,486.2 \$3.4 0.2%	Change 17.1% NM 370 bps
Non-GAAP Operating Income Operating Income %	\$40.4 8.2%	\$8.4 2.4%	382% 580 bps	\$124.5 7.2%	\$23.5 1.6%	430% 560 bps

The following tables contain results for (1) the Corporation's legacy workplace furnishings business, excluding the impacts of KII and Poppin ("Legacy Workplace"), (2) KII, and (3) Poppin. Please refer to non-GAAP reconciliations, which follow the financial statements in this release for further information on the adjustments made to calculate non-GAAP performance.

Workplace Fu	urnishings – Fourth	Quarter Imp (Dollars in mi Three Mont	llions)	International A	acquisition	
	D	ecember 30,		December 31,		
		2023		2022		
	Legacy		Total	Total	Legacy	Total
GAAP Net Sales Operating Income (Loss) Operating Income (Loss) %	Workplace \$343.3 (\$6.7) (2.0%)	KII \$147.4 \$16.2 11.0%	Workplace \$490.7 \$9.5 1.9%	Workplace \$351.2 (\$7.7) (2.2%)	Change (2.3%) 12.7% 20 bps	Change 39.7% 223% 410 bps
Non-GAAP Operating Income Operating Income %	\$24.6 7.2%	\$15.7 10.7%	\$40.4 8.2%	\$8.4 2.4%	194% 480 bps	382% 580 bps

		Twe Decembe	elve Months Ended er 30,	d	December 31,		
	Legacy	2023	3	Total	2022 Total	Legacy	Total
GAAP Net Sales	<u>Workplace</u> \$1,378.8	KII \$349.8	<u>Poppin</u> \$11.6	Workplace \$1,740.3	Workplace \$1,486.2	<u>Change</u> (7.2%)	Change 17.1%
Operating Income (Loss) Operating Income (Loss) %	\$57.3 4.2%	\$26.0 7.4%	(\$14.7) (126%)	\$68.6 3.9%	\$3.4 0.2%	NM 400 bps	NM 370 bps
Non-GAAP Operating Income (Loss) Operating Income (Loss) %	\$91.6 6.6%	\$36.7 10.5%	(\$3.8) (32.9%)	\$124.5 7.2%	\$23.5 1.6%	290% 500 bps	430% 560 bps

^{*2023} fiscal year results reflect seven months of KII and approximately three and a half months of Poppin.

Workplace Furnishings — Fourth Quarter Summary Comments

- Workplace Furnishings net sales increased 39.7 percent from the prior-year quarter to \$490.7 million. On an organic basis, net sales decreased 2.3 percent from the prior-year quarter. The impact of the Kimball International acquisition increased sales by \$147.4 million over the prior-year quarter.
- Workplace Furnishings GAAP operating profit margin expanded 410 basis points versus the prior-year period. On a non-GAAP basis, segment operating profit margin expanded 580 basis points, driven by the impact of the Kimball International acquisition, favorable price-cost, improved net productivity, and lower core SG&A, partially offset by higher variable compensation. Excluding the impact of KII, fourth quarter non-GAAP operating profit margin for Legacy Workplace was 7.2 percent, an improvement of 480 basis points year-on-year.

Workplace Furnishings — Full Year Summary Comments

- Workplace Furnishings net sales increased 17.1 percent from the prior year to \$1.740 billion. On an organic basis, net sales decreased 4.2 percent from the prior year. The impact of the Kimball International acquisition increased sales by \$361.4 million over the prior year, while the prior-year sale of Lamex decreased sales \$46.9 million year-over-year.
- Workplace Furnishings GAAP operating profit margin expanded 370 basis points. On a non-GAAP basis, segment operating profit margin expanded 560 basis points, primarily driven by favorable price-cost, the impact of the Kimball International acquisition, improved net productivity, and lower core SG&A, partially offset by lower organic volume and higher variable compensation. Excluding the impact of KII and Poppin, full year non-GAAP operating profit margin for Legacy Workplace was 6.6 percent, an improvement of 500 basis points year-on-year.

Residential Building Products — Fourth Quarter and Full Year Results

	Residential Bu	ilding Products	– Financial Po	erformance		
	Three Mont	(Dollars in m	illions)	Twelve Mor December 30,	nths Ended December 31,	
CAAD	2023	2022	Change	2023	2022	Change
GAAP Net Sales Operating Income Operating Income %	\$189.1 \$42.1 22.3%	\$217.7 \$41.7 19.2%	(13.1%) 0.9% 310 bps	\$693.7 \$116.6 16.8%	\$875.6 \$158.7 18.1%	(20.8%) (26.5%) -130 bps
Non-GAAP Operating Income Operating Income %	\$42.1 22.3%	\$43.3 19.9%	(2.7%) 240 bps	\$117.8 17.0%	\$160.3 18.3%	(26.5%) -130 bps

Residential Building Products — Fourth Quarter Summary Comments

- Residential Building Products net sales decreased 13.1 percent from the prior-year quarter to \$189.1 million, primarily due to housing market weakness. Remodel/retrofit sales declined at a higher rate than new construction.
- Residential Building Products GAAP operating profit margin expanded 310 basis points, driven by improved
 net productivity, favorable price-cost, lower core SG&A, and favorable product mix, partially offset by lower
 volume.

Residential Building Products — Full Year Summary Comments

- Residential Building Products net sales decreased 20.8 percent from the prior year to \$693.7 million, primarily due to housing market weakness. Remodel/retrofit sales, which also were negatively impacted by the normalization of trade inventory, declined at a higher rate than new construction. On an organic basis, sales decreased 21.0 percent year-over-year. The prior-year acquisition of a building product company increased sales \$2.4 million year-over-year.
- Residential Building Products GAAP operating profit margin compressed 130 basis points due to lower volume, partially offset by favorable price-cost, improved net productivity, lower core SG&A, and lower variable compensation.

Fourth Quarter Orders

- Organic orders in the Workplace Furnishings segment modestly grew during the quarter. Orders from small-to-medium sized customers and at KII Workplace & Health both increased year-over-year at a mid-single digit rate, outpacing contract orders, which were approximately flat versus the prior-year period. Overall, year-over-year order trends were uneven during the quarter and were strongest in December.
- Orders in the Residential Building Products segment decreased three percent versus the fourth quarter of 2022. This represents an improvement compared to the third quarter when orders were down 18 percent

year-over-year. Year-over-year order trends improved through the quarter, and new construction outperformed remodel/retrofit.

Outlook

- 2024 non-GAAP earnings per share are expected to increase solidly year-over-year primarily driven by continued margin expansion in Workplace Furnishings and accretion from Kimball International.
- 2024 demand environment. The Corporation expects 2024 organic revenue to grow at a low-single-digit rate in both Workplace Furnishings and Residential Building Products. For Workplace Furnishings, this outlook assumes demand conditions remain generally in-line with those experienced in the second-half 2023. In Residential Building Products, the Corporation expects growth in new construction to be partially offset by continued declines in remodel/retrofit.
- 2024 impact of Kimball International. The Corporation expects KII to add \$215 to \$225 million of incremental revenue to 2024 and be solidly accretive to earnings.
- Balance Sheet. The Corporation expects to further reduce leverage and improve its already strong balance sheet during 2024 through modest debt reduction and continued EBITDA growth. Low leverage and consistent cash flow generation will provide the Corporation with substantial capacity for capital deployment. The Corporation's current priorities for capital deployment are reinvesting in the business, funding dividends, and pursuing share buybacks and M&A opportunities.
- First quarter non-GAAP earnings per share are expected to increase year-over-year, with margin expansion and accretion from Kimball International more than offsetting macro-driven top line pressure. The Corporation expects first quarter Workplace Furnishings organic revenue to be down in the low-single digits versus the same quarter of 2023. KII is expected to add \$125 to \$130 million of revenue. In Residential Building Products, the Corporation expects first quarter revenue to be down in the low- to mid-teens year-over-year. This primarily reflects the impact from unwinding the elevated remodel-retrofit backlog in the year-ago period, partially offset by forecasted growth in new construction.

Concluding Remarks

"Our strategies have driven non-GAAP EPS growth in excess of 60 percent and expanded operating margin by 270 basis points over the past two years despite a consistently turbulent macroeconomic environment. In Workplace Furnishings, our profit transformation initiatives and the addition of Kimball International have expanded margins more than 600 basis points, and segment operating profit has grown \$110 million or more than 750 percent from 2021 levels. We expect continued year-over-year profit and margin improvement from here.

"The integration and accretion from Kimball International are ahead of schedule, and our synergy expectations have moved higher. KII is complementary from a product, market, and cultural perspective; and it strengthens our

Workplace Furnishings exposure to several important trends and markets—namely, ancillary products, secondary geographies, healthcare, and hospitality. Each provides new opportunities for profit growth. Our confidence in the combination's strategic and financial benefits continues to accelerate.

"In Residential Building Products, we quickly adjusted our cost structure to respond to the housing re-set in 2023. Despite the macro-driven top line pressure, our operating profit margin in the fourth quarter expanded to near-record levels, even as we continued to invest in our growth strategies, leading brands, and operating platforms. Although the near term remains dynamic, leading indicators are improving, and we are uniquely positioned to drive high-margin growth as the housing market stabilizes.

"Our balance sheet is in excellent shape, and our cash flow is strong. Our members are focused and driving our core strategies of expanding margins in Workplace Furnishings and driving long-term high-margin revenue growth in Residential Building Products," concluded Mr. Lorenger.

Conference Call

HNI Corporation will host a conference call on Thursday, February 22, 2024 at 10:00 a.m. (Central) to discuss fourth quarter and fiscal year 2023 results. To participate, call 1-855-761-5600 – conference ID number 7175411. A live webcast of the call will be available on HNI Corporation's website at http://www.hnicorp.com (under Investors – Events & Presentations). A replay of the webcast will be made available at this website address. An audio replay of the call will be available until Thursday, February 29, 2024, 10:59 p.m. (Central) by dialing 1-800-770-2030 – Conference ID number 7175411.

About HNI Corporation

HNI Corporation (NYSE: HNI) is a manufacturer of workplace furnishings and residential building products, operating under two segments. The Workplace Furnishings segment is a leading global designer and provider of commercial furnishings, going to market under multiple unique brands. The Residential Building Products segment is the nation's leading manufacturer and marketer of hearth products, which include a full array of gas, electric, wood, and pellet-burning fireplaces, inserts, stoves, facings, and accessories. More information can be found on the Corporation's website at www.hnicorp.com.

Forward-Looking Statements

This release contains "forward-looking" statements based on current expectations regarding future plans, events, outlook, objectives, financial performance, expectations for sales growth, and earnings per diluted share (GAAP and non-GAAP), including statements regarding future levels of demand, anticipated macroeconomic conditions,

expected differences in seasonality and its results on the Corporation's results of operations, the anticipated benefits and cost synergies of the acquisition of Kimball International and sale of Poppin, and future levels of productivity. Forward-looking statements can be identified by words including "expect," "believe," "anticipate," "estimate," "may," "will," "would," "could," "confident", or other similar words, phrases, or expressions. Forwardlooking statements involve known and unknown risks and uncertainties, which may cause the Corporation's actual future results and performance to differ materially from expected results. Actual results could differ materially from those anticipated in the forward-looking statements and from historical results due to the risks and uncertainties described elsewhere in this release, including but not limited to: the Corporation's ultimate realization of the anticipated benefits of the acquisition of Kimball International and sale of Poppin; disruptions in the global supply chain; the effects of prolonged periods of inflation and rising interest rates; labor shortages; the levels of office furniture needs and housing starts; overall demand for the Corporation's products; general economic and market conditions in the United States and internationally; industry and competitive conditions; the consolidation and concentration of the Corporation's customers; the Corporation's reliance on its network of independent dealers; change in trade policy; changes in raw material, component, or commodity pricing; market acceptance and demand for the Corporation's new products; changing legal, regulatory, environmental, and healthcare conditions; the risks associated with international operations; the potential impact of product defects; the various restrictions on the Corporation's financing activities; an inability to protect the Corporation's intellectual property; cybersecurity threats, including those posed by potential ransomware attacks; impacts of tax legislation; and force majeure events outside the Corporation's control, including those that may result from the effects of climate change. A description of these risks and additional risks can be found in the Corporation's annual and quarterly reports filed with the Securities and Exchange Commission on Forms 10-K and 10-Q. The Corporation assumes no obligation to update, amend, or clarify forward-looking statements, except as required by applicable law.

HNI Corporation and Subsidiaries Condensed Consolidated Statements of Comprehensive Income (In millions, except per share data)

(Unaudited)

i nree Mo	ntns Ended	I welve ivic	nths Ended
December 30,	December 31,	December 30,	December 31,
2023	2022	2023	2022
\$ 679.8	\$ 568.9	\$ 2,434.0	\$ 2,361.8
406.7	361.0	1,485.7	1,526.9
273.1	208.0	948.3	834.9
211.0	179.1	813.2	723.4
—	0.3	—	(50.4)
31.4	5.7	44.8	6.7
30.7	23.0	90.3	155.2
7.9	2.3	25.5	8.8
22.7	20.6	64.8	146.4
0.0	4.3	15.6	22.5
22.7	16.3	49.2	123.9
0.0	0.0	0.0	(0.0)
	December 30, 2023 \$ 679.8 406.7 273.1 211.0	\$ 679.8 \$ 568.9 406.7 361.0 273.1 208.0 211.0 179.1	December 30, December 31, December 30, 2023 2022 2023 \$ 679.8 406.7 361.0 \$ 568.9 568.9 \$ 2,434.0 1,485.7 273.1 208.0 211.0 179.1 813.2 211.0 213.4 5.7 44.8 \$ 44.8 13.2 14.8 30.7 23.0 90.3 7.9 2.3 25.5 \$ 23.0 90.3 15.6 22.7 20.6 64.8 0.0 4.3 15.6 \$ 49.2

Net income attributable to HNI Corporation	\$	22.7	\$ 16.3	\$ 49.2	\$ 123.9
Average number of common shares outstanding – basic		46.7	41.4	44.5	41.7
Net income attributable to HNI Corporation per common share – basic	\$	0.49	\$ 0.39	\$ 1.11	\$ 2.97
Average number of common shares outstanding – diluted		47.7	 41.9	 45.4	 42.2
Net income attributable to HNI Corporation per common share – diluted	\$	0.48	\$ 0.39	\$ 1.09	\$ 2.94
Foreign currency translation adjustments Change in unrealized gains (losses) on marketable securities, net of tax Change in pension and post-retirement liability, net of tax Change in derivative financial instruments, net of tax	\$	(0.0) 0.3 (0.0) (2.7)	\$ (0.2) 0.1 4.3 (0.1)	\$ (0.2) 0.4 (0.0) (2.8)	\$ (5.7) (0.7) 4.3 0.8
Other comprehensive income (loss), net of tax		(2.4)	 4.1	 (2.6)	(1.3)
Comprehensive income	-	20.3	20.4	46.6	 122.6
Less: Comprehensive income (loss) attributable to non-controlling interest		0.0	 0.0	 0.0	 (0.0)
Comprehensive income attributable to HNI Corporation	\$	20.3	\$ 20.4	\$ 46.6	\$ 122.6

Amounts may not sum due to rounding.

HNI Corporation and Subsidiaries Condensed Consolidated Balance Sheets (In millions) (Unaudited)

	Dec	ember 30,	De	cember 31,	
		2023		2022	
Assets				_	
Current Assets: Cash and cash equivalents Short-term investments Receivables Allowance for doubtful accounts Inventories, net Prepaid expenses and other current assets Total Current Assets	\$	28.9 5.6 247.1 (3.5) 196.6 61.3	\$	17.4 2.0 218.4 (3.2) 180.1 54.4	
Property, Plant, and Equipment: Land and land improvements Buildings Machinery and equipment Construction in progress		58.9 406.8 705.8 22.2		30.8 275.4 602.6 34.2	
Less accumulated depreciation		1,193.7 (638.5)		942.9 (590.3)	
Net Property, Plant, and Equipment Right-of-use Finance Leases Right-of-use Operating Leases Goodwill and Other Intangible Assets, net Other Assets		555.2 12.2 115.2 651.9 58.4		352.5 11.4 88.4 439.8 53.2	
Total Assets	\$	1,928.8	\$	1,414.5	
Liabilities and Equity Current Liabilities:					
Accounts payable and accrued expenses Current maturities of debt Current maturities of other long-term obligations Current lease obligations - Finance Current lease obligations - Operating Total Current Liabilities Long-Term Debt Long-Term Lease Obligations - Finance	\$ 	418.7 7.5 7.3 4.4 25.9 463.7 428.3 7.9	\$	367.7 1.3 2.1 3.7 20.3 395.1 188.8 7.7	

Long-Term Lease Obligations - Operating Other Long-Term Liabilities Deferred Income Taxes	104.0 78.0 85.1	78.9 66.3 61.0
Equity: HNI Corporation shareholders' equity Non-controlling interest	761.4 0.3	616.5 0.3
Total Equity	 761.8	616.8
Total Liabilities and Equity	\$ 1,928.8	\$ 1,414.5

Amounts may not sum due to rounding.

HNI Corporation and Subsidiaries Condensed Consolidated Statements of Cash Flows (In millions)

(Unaudited)

	Twelve Mo	nths Ended
	December 30,	December 31,
	2023	2022
Net Cash Flows From (To) Operating Activities: Net income Non-cash items included in net income:	\$ 49.2	\$ 123.9
Depreciation and amortization Other post-retirement and post-employment benefits Stock-based compensation Deferred income taxes Restructuring and impairment charges Gain on sale of subsidiary Other – net Net increase (decrease) in cash from operating assets and liabilities Decrease in other liabilities	94.9 1.1 16.5 (0.6) 31.5 - 5.1 76.5 (6.6)	84.2 1.3 9.0 (15.3) 6.2 (50.4) 2.7 (72.7) (7.7)
Net cash flows from (to) operating activities	267.5	81.2
Net Cash Flows From (To) Investing Activities: Capital expenditures Acquisition spending, net of cash acquired Capitalized software Purchase of investments Sales or maturities of investments Net proceeds from sale of subsidiary Other – net Net cash flows from (to) investing activities	(78.1) (369.7) (1.0) (5.7) 5.4 2.7 1.6	(60.0) (11.4) (8.4) (2.8) 2.3 69.5 0.0 (10.7)
Net Cash Flows From (To) Financing Activities: Payments of debt Proceeds from debt Dividends paid Purchase of HNI Corporation common stock Proceeds from sales of HNI Corporation common stock Other – net Net cash flows from (to) financing activities	(436.0) 684.0 (58.5) (0.3) 2.3 (2.8)	(401.6) 413.9 (53.2) (65.2) 4.7 (4.0) (105.4)
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period	11.5 17.4	(34.8) 52.3
Cash and cash equivalents at end of period	\$ 28.9	\$ 17.4

HNI Corporation and Subsidiaries Reportable Segment Data (In millions)

(Unaudited)

		Three Mo	nths En	ded		Twelve Mo	nths E	nded
	Dece	ember 30,	Dec	ember 31,	Dec	ember 30,	Dec	cember 31,
Net Colon		2023		2022		2023		2022
Net Sales: Workplace Furnishings Residential Building Products	\$	490.7 189.1	\$	351.2 217.7	\$	1,740.3 693.7	\$	1,486.2 875.6
Total	\$	679.8	\$	568.9	\$	2,434.0	\$	2,361.8
Income (Loss) Before Income Taxes: Workplace Furnishings Residential Building Products General corporate	\$	9.5 42.1 (20.9)	\$	(7.7) 41.7 (10.8) (0.3)	\$	68.6 116.6 (94.9)	\$	3.4 158.7 (57.3) 50.4
Gain (loss) on sale of subsidiary Operating Income Interest expense, net	\$	30.7 7.9	\$	23.0	\$	90.3 25.5	\$	155.2 8.8
Total	\$	22.7	\$	20.6	\$	64.8	\$	146.4
Depreciation and Amortization Expense: Workplace Furnishings Residential Building Products General corporate	\$	17.8 3.5 5.2	\$	11.1 3.3 6.4	\$	59.5 13.7 21.6	\$	45.7 12.6 25.9
Total	\$	26.5	\$	20.7	\$	94.9	\$	84.2
Capital Expenditures (including capitalized software): Workplace Furnishings Residential Building Products General corporate	\$	12.2 2.5 1.6	\$	14.0 4.1 1.5	\$	62.7 12.6 3.7	\$	40.4 16.2 11.7
Total	\$	16.3	\$	19.7	\$	79.1	\$	68.4
						As of		As of
					Dec	ember 30,	Dec	ember 31,
Identifiable Assets:						2023		2022
Workplace Furnishings Residential Building Products General corporate					\$	1,311.4 467.1 150.3	\$	761.5 493.0 160.0
Total					\$	1,928.8	\$	1,414.5

Amounts may not sum due to rounding.

Non-GAAP Financial Measures

This earnings release includes certain non-GAAP financial information as defined by Securities and Exchange Commission Regulation G. Pursuant to the requirements of this regulation, reconciliations of this non-GAAP financial information to HNI's financial statements as prepared in accordance with GAAP are included below and throughout this earnings release. This information gives investors additional insights into HNI's financial

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performance and operations. While HNI's management believes the non-GAAP financial measures are useful in evaluating HNI's operations, this information should be considered supplemental and not in isolation or as a substitute for, or superior to, financial information prepared and presented in accordance with GAAP. In addition, these measures may be different from non-GAAP financial measures used by other companies, limiting their usefulness for comparison purposes.

To supplement the condensed consolidated financial statements, which are prepared and presented in accordance with GAAP, this earnings release contains the following non-GAAP financial measures: organic sales, gross profit, operating income, operating profit, income taxes, net income, and net income per diluted share (i.e., EPS). These measures are adjusted from the comparable GAAP measures to exclude the impacts of the selected items as summarized in the tables below. In the current quarter and year periods, the effective tax rate used to calculate non-GAAP EPS differs from the GAAP effective tax rate primarily due to the impact of the Kimball International acquisition. In the prior-year quarter and year periods, the effective tax rate used to calculate non-GAAP EPS differs from the GAAP effective tax rate due to the impact of the Lamex divestiture. Generally, non-GAAP EPS is calculated using HNI's overall effective tax rate for the period, as this rate is reflective of the tax applicable to most non-GAAP adjustments. Additionally, non-GAAP EPS for the Legacy HNI business is calculated by excluding the impact of new issuances of HNI common stock and HNI restricted stock units made in connection with the acquisition of Kimball International.

The sales adjustments to arrive at the non-GAAP organic sales information presented in this earnings release relate to the exclusion of net sales of KII and Poppin in the current year periods, as well as a residential building products company acquired in the second quarter of 2022. Furthermore, prior year net sales of the Lamex business that was divested in the third quarter of 2022 are excluded.

The transactions excluded for purposes of other non-GAAP financial information included in this earnings release include: professional fees and other costs related to the acquisition of Kimball International; current prior periods charges incurred due to the impairment of equity investments; current and prior periods restructuring charges recorded to cost of sales comprised of inventory valuation adjustments and relocation and new facility setup costs in the Workplace Furnishings segment; current periods restructuring and impairment costs in the Workplace Furnishings segment related to goodwill and intangible asset impairments, the exit of Poppin, the sale of an office building, and the exit of an eCommerce business. Additionally, prior period transactions excluded include the gain from the divestiture of the Lamex business and charges related to company-wide cost reduction initiatives.

1					Three Months	Ended				
			Dec	Residential			Dec	cember 31, 2022 Residential		
	Wo	orkplace		Building		Wo	rkplace	Building		
	Fur	nishings		Products	Total	Fur	nishings	Products	Tota	
Sales as reported (GAAP) % change from PY	\$	490.7 39.7%	\$	189.1 (13.1%)	\$ 679.8 19.5%	\$	351.2 \$	217.7	\$	568.9
Less: Kimball International acquisition	-	147.4			147.4			_		_
Organic sales (non-GAAP) % change from PY	\$	343.3 (2.3%)	\$	189.1 (13.1%)	\$ 532.4 (6.4%)	\$	351.2 \$	217.7	\$	568.9

		Н	NI Corporatio	on R	llions)					
			ember 30, 2023 Residential		Twelve Months I	<u>-naea</u>	De		nber 31, 2022 esidential	
	Workplace		Building			Wo	orkplace	Е	Building	
	 Furnishings		Products		Total	Fui	rnishings		roducts	Total
Sales as reported (GAAP) % change from PY Less: Kimball International	\$ 1,740.3 17.1%	\$	693.7 (20.8%)	\$	2,434.0 3.1%	\$	1,486.2	\$	875.6 \$	2,361.8
acquisition Less: Building Products	361.4		_		361.4		_		_	_
acquisition Less: Lamex divestiture	_		2.4		2.4		— 46.9		_	 46.9
Organic sales (non-GAAP) % change from PY	\$ 1,378.8 (4.2%)	\$	691.4 (21.0%)	\$	2,070.2 (10.6%)	\$	1,439.3	\$	875.6 \$	2,314.9

	HNI Corporation Reconciliation (Dollars in millions, except per share data) Three Months Ended December 30, 2023									
		Gross		Operating				Net		
1 (64.48)		Profit		Income	_	Tax		Income	EPS	
As reported (GAAP) % of net sales Tax %	\$	273.1 40.2%	\$	30.7 4.5%	\$	0.0	\$	22.7 \$ 3.3%	0.48	
Restructuring charges Impairment charges Acquisition costs		0.4		(0.7) 32.5 3.6		(0.3) 6.9 4.7		(0.4) 25.6 (1.1)	(0.01) 0.54 (0.02)	
Results (non-GAAP) % of net sales Tax %	\$	273.5 40.2%	\$	66.1 9.7%	\$	11.3 19.5%	\$	46.8 \$ 6.9%	0.98	

Gross	Operating		Net	
Profit	Income	Tax	Income	EPS

As reported (GAAP) % of net sales Tax %	\$ 208.0 \$ 36.6%	23.0 \$ 4.0%	4.3 \$ 21.0%	16.3 \$ 2.9%	0.39
Restructuring charges Impairment charges Cost reduction initiative (Gain) loss on sale of subsidiary	 4.8 	7.5 3.0 2.5 0.3	1.7 0.7 0.5 0.1	5.8 2.3 1.9 0.2	0.14 0.06 0.05 0.00
Results (non-GAAP) % of net sales Tax %	\$ 212.8 \$ 37.4%	36.2 \$ 6.4%	7.3 \$ 21.4%	26.6 \$ 4.7%	0.63

	HNI Corporation Reconciliation (Dollars in millions)		Three Months End December 30, 20:	23	Consolidated
Gross profit as reported (GAAP) % of net sales	\$	HNI 211.8 39.8%			HNI 273.1 40.2%
Restructuring charges recorded to cost of sales Gross profit (non-GAAP) % of net sales	\$	0.4 212.1 39.8%	\$ 61.3 6 41.6		0.4 273.5 40.2%
Operating income as reported (GAAP) % of net sales	\$	14.5 2.7%			30.7 4.5%
Restructuring charges Impairment charges Acquisition costs Operating income (non-GAAP) % of net sales	\$	1.2 32.5 2.2 50.3 9.5%	(1.9) ————————————————————————————————————	\$	(0.7) 32.5 3.6 66.1 9.7%

HNI Corporation Reconciliation (Dollars in millions, except per share data)				
(Three Month December 3	30, 2023	
GAAP (as reported):	Le	gacy HNI	Consolidated HNI	k
Operating income Interest expense, net	\$	14.5 1.9	\$ 30	7.9
Income taxes (Legacy 9.1%, Consolidated 0.0%) Net income	\$	11.4	\$ 22	
Average number of common shares outstanding – diluted EPS - Diluted	\$	42.8(1) 0.27	\$ 0.4	7.7 48
Non-GAAP: Operating income Interest expense, net	\$	50.3 1.9		7.9
Income taxes (19.5%) Net income	\$	9.4 39.0	\$ 46	5.8
Average number of common shares outstanding – diluted EPS - Diluted	\$	42.8(1) 0.91	\$ 0.9	7.7 98

⁽¹⁾ The average number of common shares outstanding – diluted for the Legacy HNI business is calculated by excluding the fourth quarter average impacts of new issuances of HNI common stock (4.7 million) and dilutive HNI restricted stock units (0.1 million) as a result of the acquisition of Kimball

HNI Corporation Reconciliation (Dollars in millions, except per share data) Twelve Months Ended December 30, 2023

		D	ecei	11ber 30, 2023		
	 Gross	Operating			Net	
	 Profit	 Income		Tax	Income	 EPS
As reported (GAAP) % of net sales	\$ 948.3 39.0%	\$ 90.3 3.7%	\$	15.6 \$	49.2 2.0%	\$ 1.09
Tax %				24.1%		
Restructuring charges	0.9	12.4		2.6	9.7	0.21
Impairment charges Cost reduction initiative		33.3 1.0		7.1 0.2	26.2 0.8	0.58 0.02
Acquisition costs	 	 41.2		7.0	34.2	 0.75
Results (non-GAAP)	\$ 949.2	\$	\$	32.5 \$		\$ 2.65
% of net sales Tax %	39.0%	7.3%		21.3%	4.9%	

HNI Corporation Reconciliation (Dollars in millions, except per share data) Twelve Months Ended December 31, 2022

		Dece	mber 31, 2022		
	 Gross	Operating		Net	
	 Profit	 Income	Tax	Income	EPS
As reported (GAAP) % of net sales Tax %	\$ 834.9 35.4%	\$ 155.2 \$ 6.6%	22.5 \$ 15.4%	123.9 \$ 5.2%	2.94
Restructuring charges Impairment charges Cost reduction initiative Gain on sale of subsidiary	 8.8 — — —	11.5 4.0 8.0 (50.4)	2.6 0.9 1.8 (1.0)	8.9 3.1 6.2 (49.4)	0.21 0.07 0.15 (1.17)
Results (non-GAAP) % of net sales Tax %	\$ 843.7 35.7%	\$ 128.4 \$ 5.4%	26.8 \$ 22.4%	92.8 \$ 3.9%	2.20

HNI Corporation Reconciliation (Dollars in millions)

· ·	Twelve Months Ended December 30, 2023									
		Legacy					(Consolidated		
		HNI		KII		Poppin		HNI		
Gross profit as reported (GAAP) % of net sales	\$	798.6 38.5%	\$	142.9 40.9%	\$	6.7 57.8%	\$	948.3 39.0%		
Restructuring charges recorded to cost of sales		0.9		_		_		0.9		
Gross profit (non-GAAP) % of net sales	\$	799.5 38.6%	\$	142.9 40.9%	\$	6.7 57.8%	\$	949.2 39.0%		
Operating income (loss) as reported (GAAP) % of net sales	\$	78.9 3.8%	\$	26.0 7.4%	\$	(14.7) (126%)	\$	90.3 3.7%		
Restructuring charges Impairment charges		3.4 33.3		(1.9)		10.8		12.4 33.3		

Cost reduction initiative	1.0	_	_	1.0
Acquisition costs	28.6	12.5	_	41.2
Operating income (loss) (non-GAAP)	\$ 145.3 \$	36.7 \$	(3.8) \$	178.1
% of net sales	7.0%	10.5%	(32.9%)	7.3%

HNI Corporation Reconciliation (Dollars in millions, except per share data)				
(Dollars III IIIIIIIOIIs, except per share data)		Twelve Mon December		
GAAP (as reported):	1 6	egacv HNI	Со	nsolidated HNI
Operating income Interest expense, net Income taxes (24.1%)	\$	78.9 10.1 16.6	\$	90.3 25.5 15.6
Net income Average number of common shares outstanding – diluted EPS - Diluted	\$	52.2 42.5(1) 1.23	\$	49.2 45.4 1.09
	4	1,25	4	1.03
Non-GAAP: Operating income Interest expense, net	\$	145.3 10.1	\$	178.1 25.5
Income taxes (21.3%) Net income	\$	28.8 106.3	\$	32.5 120.1
Average number of common shares outstanding – diluted EPS - Diluted	\$	42.5(1) 2.50	\$	45.4 2.65

(1) The average number of common shares outstanding – diluted for the Legacy HNI business is calculated by excluding the full year average impacts of new issuances of HNI common stock (2.8 million) and dilutive HNI restricted stock units (0.05 million) as a result of the acquisition of Kimball International.

	Workpla	Workplace Furnishings Reconciliation (Dollars in millions) Three Months Ended December 30, December 31,									
	L		2023 Total				2022 Total				
	Workplace					Workplace		Workplace	Total Percent		
	Fur	nishings		KII		Furnishings	_	Furnishings	Change		
Operating income (loss) as reported (GAAP) % of net sales	\$	(6.7) (2.0%)		16.2 11.0	: \$)%	9.5 1.9%		(7.7) (2.2%)	223%		
Restructuring charges Impairment charges Cost reduction initiative		0.4 31.0 —		(1.9 - 1.4		(1.5) 31.0 — 1.4		7.5 3.0 5.6			
Acquisition costs Operating income (non-GAAP) % of net sales	\$	24.6 7.2%	\$	15. 10.		40.4 8.2%	\$	8.4 2.4%	382%		

	Workplace Furnishings Reconciliation (Dollars in millions) Twelve Months Ended December 30, December 31,										
						30,					
		Legacy		20)23			Total	_	Z022 Total	
		Workplace						Workplace		Workplace	Total Percent
	_	Furnishings	KI	<u> </u>		Poppin	_	Furnishings	_	Furnishings	Change
Operating income (loss) as reported (GAAP) % of net sales	\$	57.3 \$ 4.2%		26.0 7.4%	\$	(14.7) (126%)	\$	68.6 3.9%	\$	3.4 0.2%	NM
Restructuring charges Impairment charges Cost reduction initiative		2.6 31.8 (0.1)		(1.9)		10.8		11.6 31.8 (0.1)		11.5 3.0 5.6	
Acquisition costs Operating income (loss) (non-GAAP % of net sales	\$	91.6 6.6%		12.5 36.7 10.5%	\$	(3.8) (32.9%)	\$	12.5 124.5 7.2%	\$	23.5 1.6%	430%

		Resid	enti		roducts Recor	ncilia	tion		
	De	Three Mor cember 30,			Percent	De	Twelve Mo cember 30,	Ended ecember 31,	Percent
		2023		2022	Change		2023	 2022	Change
Operating income as reported (GAAP) % of net sales	\$	42.1 22.3%	\$	41.7 19.2%	0.9%	\$	116.6 16.8%	\$ 158.7 18.1%	(26.5%)
Cost reduction initiative		_		1.5			1.3	1.5	
Operating income (non-GAAP) % of net sales	\$	42.1 22.3%	\$	43.3 19.9%	(2.7%)	\$	117.8 17.0%	\$ 160.3 18.3%	(26.5%)

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Source: HNI Corporation