

► See separate instructions.

## Part I Reporting Issuer

<b>1</b> Issuer's name		<b>2</b> Issuer's employer identification number (EIN)	
<u>Alight Inc.</u>		86-1849232	
<b>3</b> Name of contact for additional information	<b>4</b> Telephone No. of contact	<b>5</b> Email address of contact	
<u>Investor Relations</u>	<u>470-638-7400</u>	<u>investor.relations@alight.com</u>	
<b>6</b> Number and street (or P.O. box if mail is not delivered to street address) of contact		<b>7</b> City, town, or post office, state, and ZIP code of contact	
<u>PO Box 64022</u>		<u>The Woodlands, TX 77387</u>	
<b>8</b> Date of action		<b>9</b> Classification and description	
<u>See Below</u>		<u>Cash distributions to common stock shareholders</u>	
<b>10</b> CUSIP number	<b>11</b> Serial number(s)	<b>12</b> Ticker symbol	<b>13</b> Account number(s)
0001844744	N/A	ALIT	N/A

**Part II** **Organizational Action** Attach additional statements if needed. See back of form for additional questions.

14 Describe the organizational action and, if applicable, the date of the action or the date against which shareholders' ownership is measured for the action ► **Issuer made a cash distributions to its shareholders in excess of its current and accumulated earnings and profits.**

See Part II, line 15 for the amount of these distributions per share.

15 Describe the quantitative effect of the organizational action on the basis of the security in the hands of a U.S. taxpayer as an adjustment per share or as a percentage of old basis ► ► **The distributions reduced the basis of the security in the hands of the US taxpayers as follows:**

Date:	Per Share Reduction of Basis
03.17.25	\$0.04
06.16.25	\$0.04
09.15.25	\$0.04

16 Describe the calculation of the change in basis and the data that supports the calculation, such as the market values of securities and the valuation dates ► When a cash distribution (or other distribution of property) is made by a corporation, it is treated as a taxable dividend to the extent of the current and accumulated earnings and profits ("E&P") of that corporation at the date of the distribution or, in certain cases, at the end of the tax year in which the distribution was made. In order to determine what portion of this cash distribution should be treated as a taxable dividend versus return of capital, Issuer completed a computation of accumulated E&P as of September 15, 2025 with an estimate of current E&P for the tax year ended December 31, 2025. According to these computations, Issuer had a deficit of current and accumulated E&P. As a result, the distribution is estimated to be a nontaxable distribution and result in a reduction in basis of up to \$0.04 per share.

## Part II      **Organizational Action** (continued)

17 List the applicable Internal Revenue Code section(s) and subsection(s) upon which the tax treatment is based ► **IRC Section 301(c)(2)**

**18** Can any resulting loss be recognized? ► NO

19 Provide any other information necessary to implement the adjustment, such as the reportable tax year ► These actions are effective on the date of the distributions identified above.

<b>Sign Here</b>	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.														
	Signature ► 	Date ► <u>October 29, 2025</u>													
Print your name ► <u>Andrew Serhal</u> Title ► <u>VP Tax</u> <b>Paid Preparer Use Only</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">Print/Type preparer's name</td> <td style="width: 25%;">Preparer's signature</td> <td style="width: 25%;">Date</td> <td style="width: 25%;">Check <input type="checkbox"/> if self-employed</td> </tr> <tr> <td>Firm's name ►</td> <td colspan="3">Firm's EIN ►</td> </tr> <tr> <td>Firm's address ►</td> <td colspan="3">Phone no.</td> </tr> </table>				Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	Firm's name ►	Firm's EIN ►			Firm's address ►	Phone no.		
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Alight Inc  
Form 8937 Attachment – Disclaimer  
10/29/2025

The information contained herein is being provided pursuant to the requirements of Section 6045B of the Internal Revenue Code of 1986, as amended. The information in this document does not constitute tax advice and should not be construed to take into account any shareholder's specific circumstances. Holders and nominees should consult their own tax advisors regarding the particular tax consequences of the organizational action (as described in this document) to them, including the applicability and effect of all U.S. federal, state, and local and foreign tax laws.