NEWS RELEASE

## Campbell Reports First-Quarter Fiscal 2024 Results

## 12/6/2023

## Reaffirms Full-Year Fiscal 2024 Guidance

- Net Sales were $\$ 2.5$ billion, decreasing $2 \%$ or $1 \%$ on an organic basis. On a two-year-compound annual growth rate (CAGR), net sales increased approximately $6 \%$ and organic net sales increased approximately $7 \%$ due to favorable net price realization and brand strength.
- Earnings Before Interest and Taxes (EBIT) were $\$ 358$ million; Adjusted EBIT was $\$ 407$ million, down 9\%.
- Earnings Per Share (EPS) were $\$ 0.78$; Adjusted EPS was $\$ 0.91$, down $11 \%$.
- Reaffirms full-year fiscal 2024 guidance and continues to expect the acquisition of Sovos Brands, Inc. (Sovos Brands) to close in calendar year 2024.

CAMDEN, N.J.--(BUSINESS WIRE)-- Campbell Soup Company (NYSE:CPB) today reported results for its firstquarter fiscal 2024 ended October 29, 2023.

## CEO Comments

"Our first-quarter results were in line with our expectations, as we continue to effectively navigate the current consumer landscape, while lapping 15\% growth rates from a year ago," said Mark Clouse, Campbell's President and CEO. "We are off to an encouraging start in our important holiday season, and we expect to build momentum for the balance of the fiscal year behind disciplined execution, stepped up innovation, and the overall relevance of our brands in this current environment. As a result, we are confident in reaffirming our full-year guidance. Lastly, we remain excited about adding the Sovos Brands portfolio and expect to close the transaction in calendar year 2024."

| Net Sales |  |  |  |
| :--- | :--- | :--- | :--- |
| As Reported (GAAP) | $\$ 2,518$ | $\$ 2,575$ | (2) $\%$ |
| Organic |  |  |  |
| Earnings Before Interest and Taxes (EBIT) |  |  | $(1) \%$ |
| As Reported (GAAP) | $\$ 458$ | $\$ 436$ | (18)\% |
| Adjusted | $\$ 0.78$ | $\$ 449$ | (9) $\%$ |
| Diluted Earnings Per Share | $\$ 0.91$ | $\$ 0.99$ | $(21) \%$ |
| As Reported (GAAP) | $\$ 1.02$ | $(11) \%$ |  |

Note: A detailed reconciliation of the reported (GAAP) financial information to the adjusted financial information is included at the end of this news release.

## Items Impacting Comparability

The table below presents a summary of items impacting comparability in each period. A detailed reconciliation of the reported (GAAP) financial information to the adjusted information is included at the end of this news release.

|  | Diluted Earnings Per Share |  |
| :---: | :---: | :---: |
|  | Three Months Ended |  |
|  | October 29, 2023 | October 30, 2022 |
| As Reported (GAAP) | \$0.78 | \$0.99 |
| Restructuring charges, implementation costs and other related costs associated with cost savings initiatives | \$0.03 | \$0.01 |
| Commodity mark-to-market adjustments | \$0.04 | \$(0.01) |
| Accelerated amortization | \$0.02 | \$- |
| Costs associated with pending acquisition | \$0.03 | \$- |
| Cybersecurity incident costs | \$0.01 | \$- |
| Plum litigation expenses | \$0.01 | \$- |
| Pension actuarial losses (gains) | \$- | \$0.04 |
| Adjusted* | \$0.91 | \$1.02 |
| *Numbers may not add due to rounding. |  |  |

## First-Quarter Results

Net sales in the quarter decreased $2 \%$. Organic net sales decreased $1 \%$ to $\$ 2.5$ billion, following a $15 \%$ increase in the prior year that reflected double-digit inflation driven pricing and supply chain recovery. As expected, volume / mix in the first quarter was down $5 \%$ versus prior year and was partially offset by net price realization of $3 \%$.

Gross profit decreased to $\$ 788$ million from $\$ 834$ million. Gross profit margin was $31.3 \%$ compared to $32.4 \%$. Excluding items impacting comparability, adjusted gross profit was $\$ 808$ million compared to $\$ 829$ million in the prior year. Adjusted gross profit margin declined 10 basis points to $32.1 \%$ and was primarily driven by unfavorable volume / mix, with net price realization, supply chain productivity improvements and cost savings initiatives offsetting higher cost inflation and other supply chain costs.

Marketing and selling expenses increased $10 \%$ to $\$ 222$ million. Excluding items impacting comparability in the current year, adjusted marketing and selling expenses increased $9 \%$ to $\$ 220$ million. The increase included higher advertising and consumer promotion expense (A\&C), which increased 6\%, primarily driven by increased spend in

Snacks. On both a reported and adjusted basis, marketing and selling expenses represented approximately 9\% of net sales.

Administrative expenses were comparable to the prior year at $\$ 158$ million. Excluding items impacting comparability, adjusted administrative expenses decreased 3\% to \$150 million primarily due to lower general administrative costs, partially offset by inflation.

Other expenses were $\$ 24$ million compared to other expenses of $\$ 18$ million in the prior year. Excluding items impacting comparability, adjusted other expenses were $\$ 8$ million compared to adjusted other expenses of $\$ 3$ million in the prior year primarily due to lower benefits from pension and postretirement income.

As reported EBIT decreased to $\$ 358$ million from $\$ 436$ million. Excluding items impacting comparability, adjusted EBIT decreased 9\% to $\$ 407$ million primarily due to lower adjusted gross profit, higher adjusted marketing and selling expenses and changes in pension and postretirement benefit income, partially offset by lower adjusted administrative expenses.

Net interest expense was $\$ 48$ million compared to $\$ 46$ million. The effective tax rate was $24.5 \%$ compared to $23.8 \%$. Excluding items impacting comparability, the adjusted effective tax rate increased 40 basis points to $24.2 \%$.

As reported EPS decreased to $\$ 0.78$ per share compared to $\$ 0.99$ per share. Excluding items impacting comparability, adjusted EPS decreased $\$ 0.11$, or $11 \%$, to $\$ 0.91$ per share compared to $\$ 1.02$ per share primarily reflecting the decrease in adjusted EBIT and slightly higher interest expense, partially offset by a reduction in the weighted average diluted shares outstanding.

Cash flow from operations was $\$ 174$ million compared to $\$ 227$ million primarily due to lower cash earnings. Capital expenditures were $\$ 143$ million compared to $\$ 77$ million. In line with Campbell's commitment to return value to its shareholders, the company paid $\$ 114$ million of cash dividends and repurchased common stock of approximately $\$ 28$ million. At the end of the first quarter, the company had approximately $\$ 301$ million remaining under the current $\$ 500$ million strategic share repurchase program and approximately $\$ 76$ million remaining under its $\$ 250$ million anti-dilutive share repurchase program.

## Cost Savings Program from Continuing Operations

Through the first quarter, Campbell has achieved $\$ 895$ million of total savings under its multi-year cost savings program, inclusive of Snyder's-Lance synergies. The company remains on track to deliver savings of $\$ 1$ billion by the end of fiscal 2025.

## Full-Year Fiscal 2024 Guidance:

Based on the company's first quarter performance, Campbell is reaffirming its full-year fiscal 2024 guidance range provided on August 31, 2023. Net sales for the full year are expected to reflect volume declines in the first half of fiscal 2024 with sequential improvement leading to positive volume trends in the second half. Additionally, net sales growth will reflect lower contribution from pricing and disciplined levels of promotion. The company continues to expect modest earnings and margin progress in fiscal 2024, weighted to the second half, reflecting a moderating inflationary environment and on-going productivity improvements. Other additional guidance assumptions can be found in the accompanying investor presentation available at investor.campbellsoupcompany.com/events-andpresentations.

The pending acquisition of Sovos Brands is currently expected to close in calendar 2024 and is not included in Campbell's current fiscal 2024 outlook. After the transaction closes, the company expects to update guidance expectations for the combined business.

The full-year fiscal 2024 guidance is set forth in the table below:

|  | FY2023 Results | FY2024 Guidance |
| :---: | :---: | :---: |
| (\$ in millions, except per share) |  |  |
| Net Sales | \$9,357 | (0.5)\% to +1.5\% |
| Organic Net Sales1 | \$9,306* | 0\% to +2\% |
| Adjusted EBIT2 | \$1,367* | +3\% to +5\% |
| Adjusted EPS2 | \$3.00* | $\begin{gathered} +3 \% \text { to }+5 \% \\ \$ 3.09 \text { to } \$ 3.15 \end{gathered}$ |

* Adjusted - refer to the detailed reconciliation of the reported (GAAP) financial information to the adjusted financial information at the end of this news release.
1 Growth rate adjusted for the Emerald nuts business, which was divested on May 30, 2023.
2 Adjusted EBIT in fiscal 2023 included approximately $\$ 14$ million and adjusted EPS included approximately $\$ 0.04$ of litigation expenses related to the Plum baby food and snacks business (Plum), which was divested on May 3, 2021. We will exclude these expenses from our fiscal 2024 adjusted EBIT and adjusted EPS and thereafter as we do not believe that these expenses reflect our underlying operating performance.
Note: A non-GAAP reconciliation is not provided for fiscal 2024 guidance as the company is unable to reasonably estimate the full-year financial impact of items such as actuarial gains or losses on pension and postretirement plans because these impacts are dependent on future changes in market conditions. The inability to predict the amount and timing of these future items makes a detailed reconciliation of these forward-looking financial measures impracticable.


## Segment Operating Review

An analysis of net sales and operating earnings by reportable segment follows:

Net Sales, as Reported
Meals \&

Volume/Mix
Net Price Realization
Organic Net Sales
Currency
Divestiture1
\% Change vs. Prior Year
Segment Operating Earnings
\% Change vs. Prior Year

| Beverages* | Snacks | Total* |
| :---: | :---: | :---: |
| \$1,404 | \$1,114 | \$2,518 |
| $\begin{gathered} (6) \% \\ 2 \% \\ \hline \end{gathered}$ | $\begin{gathered} (4) \% \\ 5 \% \\ \hline \end{gathered}$ | $\begin{gathered} (5) \% \\ 3 \% \\ \hline \end{gathered}$ |
| (3)\% | $1 \%$ $-\%$ | (1)\% |
| -\% | (2)\% | (1)\% |
| (4)\% | (1)\% | (2)\% |
| $\begin{aligned} & \$ 287 \\ & (13) \% \end{aligned}$ | $\begin{gathered} \$ 161 \\ 5 \% \end{gathered}$ |  |

*Numbers do not add due to rounding.
1 Reflects the loss of net sales associated with the divestiture of the Emerald nuts business, which was completed on May 30, 2023. Note: A detailed reconciliation of the reported (GAAP) net sales to organic net sales is included at the end of this news release.

## Meals \& Beverages

Net sales in the quarter decreased 4\% and organic net sales decreased 3\% as declines in U.S. retail products, primarily declines in U.S. soup and beverages, were partially offset by an increase in foodservice. Volume / mix declines of $6 \%$ were partially offset by net price realization of $2 \%$. Following an $11 \%$ increase in the prior year, sales of U.S. soup decreased $5 \%$ primarily due to decreases in condensed soups and ready-to-serve soups, partially offset by an increase in broth. On a two-year CAGR basis, Meals \& Beverages reported and organic net sales grew approximately $5 \%$ and $6 \%$, respectively.

Operating earnings in the quarter decreased $13 \%$ primarily due to lower gross profit. Gross profit margin decreased due to higher cost inflation and other supply chain costs as well as unfavorable volume / mix, net of supply chain productivity improvements and net price realization.

## Snacks

Net sales in the quarter decreased $1 \%$. Excluding the impact from the divestiture of the Emerald nuts business, organic net sales increased $1 \%$ driven by sales of its 8 power brands, which were up $5 \%$. Sales growth was driven by increases in cookies and crackers, primarily Lance sandwich crackers and Goldfish crackers, partially offset by declines in sales of third-party partner brands. Sales benefited from net price realization of 5\%, partially offset by volume / mix declines of 4\%. On a two-year CAGR basis, Snacks reported and organic net sales grew approximately $7 \%$ and $8 \%$, respectively.

Operating earnings in the quarter increased 5\% primarily due to higher gross profit, partially offset by planned higher marketing and selling expenses. Gross profit margin increased due to net price realization and supply chain productivity improvements more than offsetting higher cost inflation and other supply chain costs.

## Corporate

Corporate expense was $\$ 88$ million in the first quarter of fiscal 2024 compared to $\$ 48$ million in the prior year.

Corporate expense in the current quarter included the following:

- \$15 million of unrealized mark-to-market losses on outstanding undesignated commodity hedges;
- $\$ 11$ million of costs related to cost savings initiatives;
- $\$ 9$ million of costs associated with the pending acquisition of Sovos Brands;
- $\$ 7$ million of accelerated amortization;
- $\$ 3$ million of costs associated with the cybersecurity incident; and
- $\$ 2$ million of Plum litigation expenses.

Corporate expense in the first quarter of fiscal 2023 included:

- $\$ 15$ million of pension actuarial losses;
- $\$ 3$ million of costs related to cost savings initiatives; and
- \$5 million of unrealized mark-to-market gains on outstanding undesignated commodity hedges.

After factoring in these items, the remaining increase in Corporate expense was primarily changes in pension and postretirement benefit income.

## Conference Call and Webcast

Campbell will host a conference call to discuss these results today at 8:00 a.m. Eastern Time. Participants calling from the U.S. may dial in using the toll-free phone number (888) 210-3346. Participants calling from outside the U.S. may dial in using phone number +1 (646) 960-0253. The conference access code is 2518868 . In addition to dial-in, access to a live listen-only audio webcast and accompanying slide presentation, as well as a replay of the webcast, will be available at investor.campbellsoupcompany.com/events-and-presentations.

## Reportable Segments

Campbell Soup Company earnings results are reported as follows:

Meals \& Beverages, which consists of our soup, simple meals and beverage products in retail and foodservice in U.S. and Canada. The segment includes the following products: Campbell's condensed and ready-to-serve soups; Swanson broth and stocks; Pacific Foods broth, soups and non-dairy beverages; Prego pasta sauces; Pace Mexican sauces; Campbell's gravies, pasta, beans and dinner sauces; Swanson canned poultry; V8 juices and beverages; and Campbell's tomato juice. The segment also includes snacking products in foodservice and Canada.

Snacks, which consists of Pepperidge Farm cookies*, crackers, fresh bakery and frozen products, including Goldfish crackers*, Snyder's of Hanover pretzels*, Lance sandwich crackers*, Cape Cod potato chips*, Kettle Brand potato chips*, Late July snacks*, Snack Factory pretzel crisps*, Pop Secret popcorn, and other snacking products in retail in the U.S. We refer to the * brands as our "power brands." The segment also includes the
retail business in Latin America. The segment included the results of our Emerald nuts business, which was sold on May 30, 2023.

## About Campbell

For more than 150 years, Campbell (NYSE:CPB) has been connecting people through food they love. Generations of consumers have trusted us to provide delicious and affordable food and beverages. Headquartered in Camden, N.J. since 1869, the company generated fiscal 2023 net sales of $\$ 9.4$ billion. Our portfolio includes iconic brands such as Campbell's, Cape Cod, Goldfish, Kettle Brand, Lance, Late July, Milano, Pace, Pacific Foods, Pepperidge Farm, Prego, Snyder's of Hanover, Swanson and V8. Campbell has a heritage of giving back and acting as a good steward of the environment. The company is a member of the Standard \& Poor's 500 as well as the FTSE4Good and Bloomberg Gender-Equality Indices. For more information, visit www.campbellsoupcompany.com.

## Forward-Looking Statements

This release contains "forward-looking statements" that reflect the company's current expectations about the impact of its future plans and performance on the company's business or financial results. These forward-looking statements, including any statements made regarding sales, EBIT and EPS guidance, rely on a number of assumptions and estimates that could be inaccurate, and which are subject to risks and uncertainties. The factors that could cause the company's actual results to vary materially from those anticipated or expressed in any forwardlooking statement include: the conditions to the completion of the Sovos Brands, Inc. ("Sovos Brands") transaction may not be satisfied, or the regulatory approvals required for the transaction may not be obtained on the terms expected, on the anticipated schedule, or at all; long-term financing for the Sovos Brands transaction may not be obtained on favorable terms, or at all; closing of the Sovos Brands transaction may not occur or be delayed, either as a result of litigation related to the transaction or otherwise or result in significant costs of defense, indemnification and liability; the risk that the cost savings and any other synergies from the Sovos Brands transaction may not be fully realized or may take longer or cost more to be realized than expected, including that the Sovos Brands transaction may not be accretive within the expected timeframe or the extent anticipated; completing the Sovos Brands transaction may distract our management from other important matters; the risks related to the availability of, and cost inflation in, supply chain inputs, including labor, raw materials, commodities, packaging and transportation; the company's ability to execute on and realize the expected benefits from its strategy, including growing sales in snacks and growing/maintaining its market share position in soup; the impact of strong competitive responses to the company's efforts to leverage its brand power with product innovation, promotional programs and new advertising; the risks associated with trade and consumer acceptance of product improvements, shelving initiatives, new products and pricing and promotional strategies; the ability to realize projected cost savings and benefits from cost savings initiatives and the integration of recent acquisitions; disruptions in or inefficiencies to the company's supply chain and/or operations, including reliance on key supplier relationships; the risks related to the effectiveness of the company's hedging activities and the company's ability to respond to volatility in commodity
prices; the company's ability to manage changes to its organizational structure and/or business processes, including selling, distribution, manufacturing and information management systems or processes; changes in consumer demand for the company's products and favorable perception of the company's brands; changing inventory management practices by certain of the company's key customers; a changing customer landscape, with value and ecommerce retailers expanding their market presence, while certain of the company's key customers maintain significance to the company's business; product quality and safety issues, including recalls and product liabilities; the possible disruption to the independent contractor distribution models used by certain of the company's businesses, including as a result of litigation or regulatory actions affecting their independent contractor classification; the uncertainties of litigation and regulatory actions against the company; the costs, disruption and diversion of management's attention associated with activist investors; a disruption, failure or security breach of the company's or the company's vendors' information technology systems, including ransomware attacks; impairment to goodwill or other intangible assets; the company's ability to protect its intellectual property rights; increased liabilities and costs related to the company's defined benefit pension plans; the company's ability to attract and retain key talent; goals and initiatives related to, and the impacts of, climate change, including weather-related events; negative changes and volatility in financial and credit markets, deteriorating economic conditions and other external factors, including changes in laws and regulations; unforeseen business disruptions or other impacts due to political instability, civil disobedience, terrorism, armed hostilities (including the ongoing conflict between Russia and Ukraine and in Israel and Gaza), extreme weather conditions, natural disasters, pandemics or other outbreaks of disease or other calamities; and other factors described in the company's most recent Form 10-K and subsequent Securities and Exchange Commission filings. The company disclaims any obligation or intent to update the forward-looking statements in order to reflect events or circumstances after the date of this release.

## CAMPBELL SOUP COMPANY <br> CONSOLIDATED STATEMENTS OF EARNINGS (unaudited)

(millions, except per share amounts)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2023 |  | October 30, 2022 |  |
| Net sales | \$ | 2,518 | \$ | 2,575 |
| Costs and expenses |  |  |  |  |
| Cost of products sold |  | 1,730 |  | 1,741 |
| Marketing and selling expenses |  | 222 |  | 201 |
| Administrative expenses |  | 158 |  | 158 |
| Research and development expenses |  | 24 |  | 21 |
| Other expenses / (income) |  | 24 |  | 18 |
| Restructuring charges |  | 2 |  | - |
| Total costs and expenses |  | 2,160 |  | 2,139 |
| Earnings before interest and taxes |  | 358 |  | 436 |
| Interest, net |  | 48 |  | 46 |
| Earnings before taxes |  | 310 |  | 390 |
| Taxes on earnings |  | 76 |  | 93 |
| Net earnings |  | 234 |  | 297 |
| Net loss attributable to noncontrolling interests |  | - |  | - |
| Net earnings attributable to Campbell Soup Company | \$ | 234 | \$ | 297 |


| Per share - basic |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Net earnings attributable to Campbell Soup Company | \$ | 79 | \$ | 99 |
| Weighted average shares outstanding - basic |  | 298 |  | 299 |
| Per share - assuming dilution |  |  |  |  |
| Net earnings attributable to Campbell Soup Company | \$ | 78 | \$ | 99 |
| Weighted average shares outstanding - assuming dilution |  | 299 |  | 301 |

CAMPBELL SOUP COMPANY
CONSOLIDATED SUPPLEMENTAL SCHEDULE OF SALES AND EARNINGS (unaudited) (millions, except per share amounts)

|  | Three Months Ended |  |  |  | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2023 |  | October 30, 2022 |  |  |
| Sales -2 |  |  |  |  |  |
| Contributions: |  |  |  |  |  |
| Meals \& Beverages | \$ | 1,404 | \$ | 1,455 | (4)\% |
| Snacks |  | 1,114 |  | 1,120 | (1)\% |
| Total sales | \$ | 2,518 | \$ | 2,575 | (2)\% |
| Earnings |  |  |  |  |  |
| Contributions: |  |  |  |  |  |
| Meals \& Beverages | \$ | 287 | \$ | 331 | (13)\% |
| Snacks |  | 161 |  | 153 | 5\% |
| Total operating earnings |  | 448 |  | 484 | (7)\% |
| Corporate income (expense) |  | (88) |  | (48) |  |
| Restructuring charges |  | (2) |  | - |  |
| Earnings before interest and taxes |  | 358 |  | 436 | (18)\% |
| Interest, net |  | 48 |  | 46 |  |
| Taxes on earnings |  | 76 |  | 93 |  |
| Net earnings |  | 234 |  | 297 | (21)\% |
| Net loss attributable to noncontrolling interests |  | - |  | - |  |
| Net earnings attributable to Campbell Soup Company | \$ | 234 | \$ | 297 | (21)\% |
| Per share - assuming dilution |  |  |  |  |  |
| Net earnings attributable to Campbell Soup Company | \$ | . 78 | \$ | . 99 | (21)\% |

CAMPBELL SOUP COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS (unaudited) (millions)

|  | October 29, 2023 |  | October 30, 2022 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | \$ | 2,239 | \$ | 2,304 |
| Plant assets, net |  | 2,429 |  | 2,312 |
| Intangible assets, net |  | 7,085 |  | 7,160 |
| Other assets |  | 504 |  | 401 |
| Total assets | \$ | 12,257 | \$ | 12,177 |
| Current liabilities | \$ | 2,310 | \$ | 3,033 |
| Long-term debt |  | 4,500 |  | 3,994 |
| Other liabilities |  | 1,690 |  | 1,681 |
| Total equity |  | 3,757 |  | 3,469 |
| Total liabilities and equity | \$ | 12,257 | \$ | 12,177 |
| Total debt | \$ | 4,706 |  | 4,852 |
| Total cash and cash equivalents | \$ | 91 | \$ | 130 |

## CAMPBELL SOUP COMPANY <br> CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) (millions)

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | October 29, 2023 |  | October 30, 2022 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net earnings | \$ | 234 | \$ | 297 |
| Adjustments to reconcile net earnings to operating cash flow |  |  |  |  |
| Stock-based compensation |  | 17 |  | 15 |
| Pension and postretirement benefit expense |  | 1 |  | 11 |
| Depreciation and amortization |  | 96 |  | 91 |
| Deferred income taxes |  | 7 |  | 3 |
| Other |  | 31 |  | 25 |
| Changes in working capital |  |  |  |  |
| Accounts receivable |  | (207) |  | (198) |
| Inventories |  | (52) |  | (118) |
| Other current assets |  | (29) |  | (10) |
| Accounts payable and accrued liabilities |  | 82 |  | 123 |
| Other |  | (6) |  | (12) |
| Net cash provided by operating activities |  | 174 |  | 227 |
| Cash flows from investing activities: $\quad$ - |  |  |  |  |
| Purchases of plant assets |  | (143) |  | (77) |
| Purchases of route businesses |  | (4) |  | (1) |
| Sales of route businesses |  | 10 |  | - |
| Net cash used in investing activities |  | (137) |  | (78) |
| Cash flows from financing activities: |  |  |  |  |
| Short-term borrowings, including commercial paper |  | 1,103 |  | 557 |
| Short-term repayments, including commercial paper |  | $(1,081)$ |  | (512) |
| Dividends paid |  | (114) |  | (115) |
| Treasury stock purchases |  | (28) |  | (41) |
| Treasury stock issuances |  | - |  | 2 |
| Payments related to tax withholding for stock-based compensation |  | (14) |  | (18) |
| Other |  | (1) |  | - |
| Net cash used in financing activities |  | (135) |  | (127) |
| Effect of exchange rate changes on cash |  | - |  | (1) |
| Net change in cash and cash equivalents |  | (98) |  | 21 |
| Cash and cash equivalents - beginning of period |  | 189 |  | 109 |
| Cash and cash equivalents - end of period | \$ | 91 | \$ | 130 |

## Reconciliation of GAAP to Non-GAAP Financial Measures First Quarter Ended October 29, 2023

Campbell Soup Company (the "company") uses certain non-GAAP financial measures as defined by the Securities and Exchange Commission in certain communications. These non-GAAP financial measures are measures of performance not defined by accounting principles generally accepted in the United States and should be considered in addition to, not in lieu of, GAAP reported measures. Management believes that also presenting certain non-GAAP financial measures provides additional information to facilitate comparison of the company's historical operating results and trends in its underlying operating results, and provides transparency on how the company evaluates its business. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the company's performance. Management considers quantitative and qualitative factors in assessing whether to adjust for the impact of items that may be significant or that could affect an understanding of the company's performance and trends in its underlying operating results. The adjustments on earnings may include but are not limited to items such as: unusual or non-recurring gains or charges; restructuring charges and related costs;
actuarial gains or losses on pension and postretirement plans; unrealized mark-to-market gains and losses on outstanding undesignated commodity hedges; gains or losses on the extinguishment of debt; gains or losses on divestitures; costs associated with acquisitions; impairment charges or accelerated amortization; certain litigation expenses; and costs related to a cybersecurity incident. Depending upon facts or circumstances, management may change these adjustments. When these adjustments change, the company will provide updated definitions of its nonGAAP financial measures. When items no longer impact the company's current or future presentation of non-GAAP operating results, the company will remove these items from its non-GAAP definitions.

## Organic Net Sales

Organic net sales are net sales excluding the impact of currency, acquisitions and divestitures. Management believes that excluding these items, which are not part of the ongoing business, improves the comparability of year-to-year results. A reconciliation of net sales as reported to organic net sales follows.
Three Months Ended

|  | October 29, 2023 |  |  |  |  | October 30, 2022 |  |  |  |  |  | \% Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions) | Net Sales, as Reported |  | $\begin{aligned} & \text { t of } \\ & \text { ncy } \end{aligned}$ |  | ganic Sales |  | et les, as orted |  | t of ture |  | anic et es | Net Sales, as Reported | Organic <br> Net <br> Sales |
| Meals \& Beverages | \$ 1,404 | \$ | 3 | \$ | 1,407 | \$ | 1,455 | \$- |  | \$ | 1,455 | (4)\% | (3)\% |
| Snacks | 1,114 |  | (1) |  | 1,113 |  | 1,120 |  | (17) |  | 1,103 | (1)\% | 1\% |
| Total Net Sales | \$ 2,518 | \$ | 2 | \$ | 2,520 | \$ | 2,575 | \$ | (17) | \$ | 2,558 | (2)\% | (1)\% |


|  | October 29, 2023 |  |  |  |  | October 31, 2021 |  |  |  |  |  | Two-Year CAGR |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions) | Net Sales, as Reported |  | $\begin{aligned} & \text { t of } \\ & \text { ncy } \end{aligned}$ |  | ganic Sales |  | et les, as orted |  | t of ture |  | anic es | Net Sales, as Reported | Organic Net Sales |
| Meals \& Beverages | \$ 1,404 | \$ | 10 | \$ | 1,414 | \$ | 1,266 | \$ | - | \$ | 1,266 | 5\% | 6\% |
| Snacks | 1,114 |  | (1) |  | 1,113 |  | , 970 |  | (19) |  | 951 | 7\% | 8\% |
| Total Net Sales | \$ 2,518 | \$ | 9 | \$ | 2,527 | \$ | 2,236 | \$ | (19) | \$ | 2,217 | 6\% | 7\% |

Three Months Ended

|  | October 30, 2022 |  |  | October 31, 2021 <br> Net Sales, as Reported | \% Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (millions) | Net Sales, as Reported | Impact of Currency | Organic Net Sales |  | $\begin{gathered} \text { Net } \\ \text { Sales, } \\ \text { as } \\ \text { Reported } \\ \hline \end{gathered}$ | Organic <br> Net <br> Sales |
| Total Net Sales | 2,575 |  | \$ 2.582 | 2,236 | 15\% | 15\% |


| (millions) <br> Meals \& Beverages | July 30, 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Impact of Divestiture |  | $\begin{aligned} & \hline \text { Organic } \\ & \text { Net } \\ & \text { Sales for } \\ & \text { FY } 2024 \\ & \text { Guidance } \\ & \hline \end{aligned}$ |  |
|  | \$ | 4,907 | \$ | - | \$ | 4,907 |
| Snacks |  | 4,450 |  | (51) |  | 4,399 |
| Total Net Sales | \$ | 9,357 | \$ | (51) | \$ | 9,306 |

## Items Impacting Earnings

Adjusted Net earnings are net earnings excluding the impact of restructuring charges and related costs, unrealized mark-to-market gains or losses on outstanding undesignated commodity hedges, accelerated amortization, costs associated with acquisitions, costs related to a cybersecurity incident, certain litigation expenses, actuarial gains or losses on pension and postretirement plans, and gains or losses on divestitures. Management believes that financial information excluding certain items that are not considered to reflect the ongoing operating results, such as those listed below, improves the comparability of year-to-year results. Consequently, management believes that investors may be able to better understand its results excluding these items.

The following items impacted earnings:
(1) The company has implemented several cost savings initiatives in recent years.

In the first quarter of fiscal 2024, the company recorded Restructuring charges of $\$ 2$ million and implementation costs and other related costs of $\$ 5$ million in Administrative expenses, $\$ 3$ million in Cost of products sold, $\$ 2$ million in Marketing and selling expenses and $\$ 1$ million in Research and development expenses (aggregate impact of $\$ 10$ million after tax, or $\$ .03$ per share) related to these initiatives. In the first quarter of fiscal 2023 , the company recorded implementation costs and other related costs of $\$ 3$ million in Administrative expenses ( $\$ .01$ per share) related to these initiatives. For the year ended July 30, 2023, the company recorded Restructuring charges of $\$ 16$ million and implementation costs and other related costs of $\$ 24$ million in Administrative expenses, $\$ 18$ million in Cost of products sold, $\$ 5$ million in Marketing and selling expenses and $\$ 3$ million in Research and development expenses (aggregate impact of $\$ 50$ million after tax, or $\$ .17$ per share) related to these initiatives.
(2) In the first quarter of fiscal 2024, the company recognized losses in Cost of products sold of $\$ 15$ million ( $\$ 11$ million after tax, or $\$ .04$ per share) associated with unrealized mark-to-market adjustments on outstanding undesignated commodity hedges. In the first quarter of fiscal 2023, the company recognized gains in Cost of products sold of $\$ 5$ million ( $\$ 4$ million after tax, or $\$ .01$ per share) associated with unrealized mark-to-market adjustments on outstanding undesignated commodity hedges. For the year ended July 30, 2023, the company recognized gains in Cost of products sold of $\$ 21$ million ( $\$ 16$ million after tax, or $\$ .05$ per share) associated with unrealized mark-to-market adjustments on outstanding undesignated commodity hedges.
(3) In the first quarter of fiscal 2024, the company recorded accelerated amortization expense in Other expenses / (income) of $\$ 7$ million ( $\$ 5$ million after tax, or $\$ .02$ per share) related to customer relationship intangible assets due to the loss of certain contract manufacturing customers. For the year ended July 30, 2023, the company recorded accelerated amortization expense in Other expenses / (income) of $\$ 7$ million ( $\$ 5$ million after tax, or $\$ .02$ per share) related to customer relationship intangible assets due to the loss of certain contract manufacturing customers.
(4) In the first quarter of fiscal 2024, the company announced its intent to acquire Sovos Brands, Inc. and incurred costs in Other expenses / (income) of $\$ 9$ million ( $\$ 8$ million after tax, or $\$ .03$ per share) associated with the pending acquisition, which the company expects to close in calendar 2024 . For the year ended July 30, 2023, the company incurred costs in Other expenses / (income) of $\$ 5$ million ( $\$ 4$ million after tax, or $\$ .01$ per share) associated with the pending acquisition.
(5) In the first quarter of fiscal 2024, the company recorded costs of $\$ 2$ million in Cost of products sold and $\$ 1$ million in Administrative expenses (aggregate impact of $\$ 2$ million after tax, or $\$ .01$ per share) related to a cybersecurity incident that was identified in the fourth quarter of fiscal 2023.
(6) In the first quarter of fiscal 2024, the company recorded pre- and after-tax litigation expenses in Administrative expenses of $\$ 2$ million ( $\$ .01$ per share) related to the Plum baby food and snacks business (Plum), which was divested on May 3, 2021.
(7) In the first quarter of fiscal 2023, the company recognized an actuarial loss in Other expenses / (income) of $\$ 15$ million ( $\$ 11$ million after tax, or $\$ .04$ per share). The actuarial loss related to interim remeasurements of a U.S. pension plan due to lump sum distributions that were expected to exceed service and interest costs resulting in settlement accounting for the plan. For the year ended July 30, 2023, the company recognized actuarial gains on pension and postretirement plans in Other expenses / (income) of $\$ 15$ million ( $\$ 11$ million after tax, or $\$ .04$ per share).
(8) For the year ended July 30, 2023, the company recorded a pre- and after-tax loss in Other expenses / (income) of $\$ 13$ million ( $\$ .04$ per share) on the
sale of its Emerald nuts business.
The following tables reconcile financial information, presented in accordance with GAAP, to financial information excluding certain items:


|  | Months End |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Restructuring charges, implementation costs and other related costs (1) |  | Commodity mark-tomarket (2) |  | Accelerated amortization$\qquad$ |  | Costs associated with pending acquisition (4) |  | Plum <br> Cybersecurity litigation incident costs expenses $\qquad$ <br> (5) (6) |  |  |  | Adjustments |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (millions, except per share amounts) Gross profit |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | \$ | 3 | \$ | 15 | \$ | - | \$ | - | \$ | 2 | \$ |  | \$ | 20 |
| Marketing and selling expenses |  | (2) |  | - |  | - |  | - |  | - |  | - |  | (2) |
| Administrative expenses |  | (5) |  | - |  | - |  | - |  | (1) |  | (2) |  | (8) |
| Research and development expenses |  | (1) |  | - |  | - |  | - |  | - |  | - |  | (1) |
| Other expenses / (income) |  | (1) |  | - |  | (7) |  | (9) |  | - |  | - |  | (16) |
| Restructuring charges |  | (2) |  | - |  | - |  | (9) |  | - |  | - |  | (2) |
| Earnings before interest and taxes | \$ | 13 | \$ | 15 | \$ | 7 | \$ | 9 | \$ | 3 | \$ | 2 | \$ | 49 |
| Interest, net |  | - |  |  |  | - |  | - |  | - |  | - |  | - |
| Earnings before taxes | \$ | 13 | \$ | 15 | \$ |  | \$ | 9 | \$ | 3 | \$ | 2 | \$ | 49 |
| Taxes |  | 3 |  | 4 |  | 2 |  |  |  | 1 |  | - |  | 11 |
| Net earnings attributable to Campbell Soup Company | \$ | 10 | \$ | 11 | \$ | 5 | \$ | 8 | \$ | 2 | \$ | 2 | \$ | 38 |
| Diluted net earnings per share attributable to Campbell Soup Company* | \$ | . 03 | \$ | . 04 | \$ | . 02 | \$ | . 03 |  | . 01 |  | . 01 | + | . 13 |

*The sum of individual per share amounts may not add due to rounding.


| (millions, except per share amounts) | Year Ended July 30, 2023 |  |
| :---: | :---: | :---: |
| Gross profit, as reported | \$ | 2,917 |
| Add: Restructuring charges, implementation costs and other related costs (1) |  | 18 |
| Deduct: Commodity mark-to-market adjustments (2) |  | (21) |
| Adjusted Gross profit | \$ | 2,914 |
| Adjusted Gross profit margin |  | 31.19 |
| Earnings before interest and taxes, as reported | \$ | 1,312 |
| Add: Restructuring charges, implementation costs and other related costs (1) |  | 66 |
| Deduct: Commodity mark-to-market adjustments (2) |  | (21) |
| Add: Accelerated amortization (3) |  | 7 |
| Add: Costs associated with pending acquisition (4) |  | 5 |
| Deduct: Pension and postretirement adjustments (7) |  | (15) |
| Add: Divestiture (8) |  | 13 |
| Adjusted Earnings before interest and taxes | \$ | 1,367 |
| Interest, net, as reported | \$ | 184 |
| Adjusted Earnings before taxes | \$ | 1,183 |
| Taxes on earnings, as reported | \$ | 270 |
| Add: Tax benefit from restructuring charges, implementation costs and other related costs (1) |  | 16 |
| Deduct: Tax expense from commodity mark-to-market adjustments (2) |  | (5) |
| Add: Tax benefit from accelerated amortization (3) |  | 2 |
| Add: Tax benefit from costs associated with pending acquisition (4) |  | 1 |
| Deduct: Tax expense from pension and postretirement adjustments (7) |  | (4) |
| Adjusted Taxes on earnings | \$ | 280 |
| Adjusted effective income tax rate |  | 23.7\% |
| Net earnings attributable to Campbell Soup Company, as reported | \$ | 858 |
| Add: Net adjustment from restructuring charges, implementation costs and other related costs (1) |  | 50 |
| Deduct: Net adjustment from commodity mark-to-market adjustments (2) |  | (16) |
| Add: Net adjustment from accelerated amortization (3) |  | 5 |
| Add: Net adjustment from costs associated with pending acquisition (4) |  | 4 |
| Deduct: Net adjustment from pension and postretirement adjustments (7) |  | (11) |
| Add: Net adjustment from divestiture (8) |  | 13 |
| Adjusted Net earnings attributable to Campbell Soup Company | \$ | 903 |


| Diluted net earnings per share attributable to Campbell Soup Company, as reported | $\$$ |
| :--- | :---: |
| Add: Net adjustment from restructuring charges, implementation costs and other related costs (1) | 2.85 |
| Deduct: Net adjustment from commodity mark-to-market adjustments (2) | .17 |
| Add: Net adjustment from accelerated amortization (3) | $(.05)$ |
| Add: Net adjustment from costs associated with pending acquisition (4) | .02 |
| Deduct: Net adjustment from pension and postretirement adjustments (7) | .01 |
| Add: Net adjustment from divestiture (8) | $.04)$ |
| Adjusted Diluted net earnings per share attributable to Campbell Soup Company | $\boxed{.04}$ |

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Source: Campbell Soup Company

