

Acquisition of Sovos Brands

CAMPBELL SOUP COMPANY | NYSE: CPB

August 7, 2023

Strategic, Powerful, Growth Accretive Combination

- 1 Multi-dimensional Value Creation
- 2 Attractive Sustainable Profitable Growth
- **3** Accelerates Focused Strategic Plan

- Adds the best growth story in food while maintaining one geography, two division model in very focused portfolio categories
- Overdelivers our stated strategic goal of building a \$1 billion sauces business with new entry into the ultra-distinctive category
- Strengthens M&B with highly relevant and fast-growing premium segments in core categories
- Significant whitespace opportunity for Rao's and Michael Angelo's through increased distribution

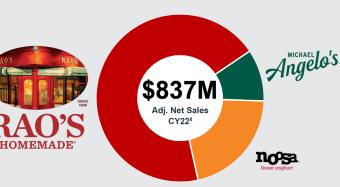
Sovos Brands (Nasdaq: SOVO) Financial Highlights

- Organic Net Sales CAGR CY 2019-22 +28%¹
- Q2 FY23 Organic Net Sales +16% vs. PY²
- Q2 FY23 Volume +9% vs. PY³

Rao's Highlights

- Organic Net Sales growth FY22 34.9%⁴
- Comprises 69% of Total Sovos Brands CY22 Net Sales⁵
- <14% Household Penetration⁶
- #1 player in ultra distinctive pasta sauce category⁷
- Significant runway for continued growth

sovos brands





We're thrilled to add the most compelling growth story in the food industry. The Sovos Brands portfolio strengthens and diversifies our Meals & Beverages division and paired with our fastergrowing and differentiated Snacks division, makes us one of the most dependable, growth-oriented names in food.

¹ Excludes \$41 million of net sales from divested business and 53rd week. Refer to non-GAAP reconciliation ² Refer to Non-GAAP reconciliation ³ Source: Sovos Brands Second Quarter Fiscal Year 2023 earnings release published on 08/07/23 ⁴ Represents *Rao's* net sales adjusted for the 53rd week as presented in Sovos Brands fiscal year 2022 earnings presentease. Refer to non-GAAP reconciliation ⁵ *Rao's* reported net sales fiscal year 2022 divided by total Sovos Brands adjusted net sales fiscal year 2022 ⁶ Source: HHP Circana Total US - all outlets L52 weeks ending 7/23/23 ⁷ Circana MULO calendar year data 2019 - 2022; Ultra-Distinctive = Ultra Premium pasta sauce ⁸ Excludes \$41 million of net sales from divested business and includes 55^{3rd} week. Refer to non-GAAP reconciliation







































Non-GAAP Financial Measures

This presentation includes measures that are not prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). Campbell uses Sovos Brands organic net sales, which is a non-GAAP measure, in this presentation. For this non-GAAP financial measure, we have included below a reconciliation of the differences between the non-GAAP measure and the most comparable GAAP measure. This non-GAAP measure should be viewed in addition to, and not in lieu of, the comparable GAAP measure.

Reconciliation of GAAP and Non-GAAP Financial Measures

Reconciliation of Sovos Brands Reported Net Sales to Adjusted Net Sales and Organic Net Sales: 2019 & 2022*
(\$ millions)

Fiscal Year Ended

	December 31, 2022	December 28, 2019
Reported Net Sales Divestiture ¹	\$878.4 (41.2)	\$388.0 -
Adjusted Net Sales 53rd Week ²	\$837.2 (18.3)	\$388.0
Organic Net Sales³	\$818.9	\$388.0
3-Year Compounded Annual Organic Net Sales Growth Rate	28%	

¹ Reflects Net Sales for the *Birch Benders* brand generated in the 53 weeks ended December 31, 2022.

Sovos Brands Reconciliation of Reported Net Sales to Organic Net Sales: Q2 2022 & Q2 2023*

(\$ thousands)

13 weeks ended

	July 1, 2023	June 25, 2022
Reported Net Sales Divestiture ¹	\$217,635 -	\$197,433 (10,347)
Organic Net Sales ²	\$217,635	\$187,086
Organic Net Sales Growth ²	16%	

¹ Reflects Net Sales for the *Birch Benders* brand generated in the 13 weeks ended June 25, 2022.

Rao's Brand Reconciliation of Reported Net Sales to Organic Net Sales: 2021 & 2022 Rao's brand – Fiscal Year Ended December 31, 2022

(\$ thousands)

Fiscal Year Ended

	December 31, 2022	December 25, 2021
Reported Net Sales 53 rd Week ¹	\$580,088 (13,743)	\$419,966 -
Organic Net Sales	\$566,345	\$419,966
Organic Net Sales Growth	34.9%	

 $^{^{\}rm 1}$ Reflects Net Sales generated in the $53^{\rm rd}$ week of Fiscal Year 2022 by $\it Rao's$

² Reflects Net Sales generated in the 53rd week by the Rao's, Michael Angelo's and noosa brands.

³Sovos Brands Organic Net Sales and Organic Net Sales growth are defined as Reported Net Sales or Reported Net Sales growth excluding, when they occur, the impact of a 53rd week of shipments, acquisitions and divestitures.

²Sovos Brands Organic Net Sales and Organic Net Sales growth are defined as Reported Net Sales or Reported Net Sales growth excluding, when they occur, the impact of a 53rd week of shipments, acquisitions and divestitures. For discussions of fiscal 2023 results, Organic Net Sales growth excludes the impact of the *Birch Benders* divestiture and the 53rd week in the prior year.

^{*} Based on Sovos Brands' July 1, 2023 financial information.